

**Corporate Management Targets**

	FY2012 JGAAP	FY2013 JGAAP	FY2014 JGAAP	FY2015 JGAAP	FY2016 JGAAP	~	FY2021 target JGAAP	FY2021 target IFRS	Difference	FY2017~FY2021 CAGR
<b>Return on equity(ROE)</b>	-62.3%	8.3%	5.7%	-2.6%	17.0%		<b>15%</b>	<b>15%</b>	-	
<b>Operating margin</b>	4.2%	4.7%	10.3%	11.9%	13.0%		<b>15%</b>	<b>15%</b>	-	
<b>EBITDA [Billions of yen] *1</b>	80.4	78.7	119.8	141.6	154.2		<b>240.0</b>	<b>240.0</b>	-	-31%
<b>Equity ratio</b>	4.6%	15.5%	32.1%	32.9%	38.2%		<b>50%</b>	<b>50%</b>	-	

**Corporate Management Indicators**

	FY2012 JGAAP	FY2013 JGAAP	FY2014 JGAAP	FY2015 JGAAP	FY2016 JGAAP	~	FY2021 forecast JGAAP	FY2021 forecast IFRS	Difference	FY2017~FY2021 CAGR
<b>Net sales [Billions of yen]</b>	848.5	743.9	713.3	764.7	804.6		<b>1,100.0</b>	<b>1,100.0</b>	-	<b>6%</b>
<b>Operating income [Billions of yen]</b>	35.5	35.1	73.4	91.0	104.5		<b>170.0</b>	<b>180.0</b>	+10.0	<b>11%</b>
<b>Net income [Billions of yen] *2</b>	-49.0	8.0	13.6	-8.7	62.6		110.0	120.0	+10.0	14%
Total assets [Billions of yen]	966.5	960.2	1,027.5	1,081.6						
Total net assets [Billions of yen]	48.0	151.9	331.3	357.3						
Equity [Billions of yen]	44.8	148.6	329.5	355.5						
<b>Net income per share [Yen] *2</b>	-184	29	41	-26	183		<b>320</b>	<b>350</b>	+30	
Total equity per share [Yen]	168	493	963	1,039						
Cash dividends per share [Yen]	-	-	-	10	17					
<b>Consolidated total return ratio</b>	-	-	-	-	9%		<b>30%</b>	<b>30%</b>	-	
Net income margin	-5.8%	1.1%	1.9%	-1.1%	8%		10%	11%	+1pt	
Total asset turnover [times]	0.9	0.8	0.7	0.7			0.9	0.9	-	
Financial leverage [times]	21.6	6.5	3.1	3.0			2.0	2.0	-	
R&D expenditures [Billions of yen]	61.4	63.4	66.8	74.1	81.4		FY2017~FY2021 Total 430.0~480.0	FY2017~FY2021 Total 430.0~480.0	-	
Capital expenditures [Billions of yen]	38.0	28.1	37.8	47.7	64.4		FY2017~FY2021 Total 300.0~350.0	FY2017~FY2021 Total 300.0~350.0	-	
Depreciation and amortization [Billions of yen]	33.8	33.9	36.9	41.2	39.9		60.0	60.0	-	
Amortization of goodwill [Billions of yen]	11.1	9.7	9.5	9.4	9.9		10.0	-	-10.0	
<b>Free cash flow [Billions of yen]</b>	-4.8	58.7	52.1	27.2			<b>FY2017~FY2021 Total 250.0 and over</b>	<b>FY2017~FY2021 Total 250.0 and over</b>	-	

**Average exchange rate**

	FY2012 JGAAP	FY2013 JGAAP	FY2014 JGAAP	FY2015 JGAAP	FY2016 JGAAP	~	FY2021 forecast JGAAP	FY2021 forecast IFRS	Difference
Yen / U.S. dollar	79.08	83.10	100.24	109.93	120.14		115.00	115.00	-
Yen / Euro	108.98	107.14	134.37	138.77	132.58		130.00	130.00	-

**Net sales and operating income by business segment**

	FY2012 JGAAP	FY2013 JGAAP	FY2014 JGAAP	FY2015 JGAAP	FY2016 JGAAP	~	FY2021 forecast JGAAP	FY2021 forecast IFRS	Difference	FY2017~FY2021 CAGR
<b>Net sales [Billions of yen]</b>	848.5	743.9	713.3	764.7	804.6		1,100.0	1,100.0	-	6%
Medical	349.2	394.7	492.3	558.3	608.9		900.0	900.0	-	8%
Scientific Solutions	92.4	85.5	98.5	103.9	101.6		130.0	130.0	-	5%
Imaging *3	128.6	107.6	96.1	79.4	78.3		55.0	55.0	-	-7%
Information & Communication	229.4	114.2	-	-	-		-	-	-	-
Others *3	48.9	41.7	26.4	23.0	15.8		15.0	15.0	-	-1%
Elimination or Corporate	-	-	-	-	-		-	-	-	-
<b>Operating income [Billions of yen]</b>	35.5	35.1	73.4	91.0	104.5		170.0	180.0	+10.0	11%
Medical	68.2	87.1	112.7	124.9	140.2		225.0	235.0	+10.0	11%
Scientific Solutions	5.4	3.5	4.9	6.8	8.5		13.0	13.0	-	9%
Imaging *3	-10.8	-23.1	-9.2	-11.7	-2.1		2.0	2.0	-	-
Information & Communication	5.3	1.7	-	-	-		-	-	-	-
Others *3	-8.0	-4.9	-5.4	-1.0	-5.8		-70.0	-70.0	-	-
Elimination or Corporate	-24.6	-29.3	-29.7	-28.1	-36.4		-	-	-	-
<b>Operating margin (consolidated)</b>	4.2%	4.7%	10.3%	11.9%	13.0%		15%	16%	+1pt	
Medical	19.5%	22.1%	22.9%	22.4%	23.0%		25%	26%	+1pt	
Scientific Solutions	5.9%	4.1%	5.0%	6.6%	8.3%		10%	10%	-	
Imaging *3	-	-	-	-	-2.6%		4%	4%	-	
Information & Communication	2.3%	1.5%	-	-	-		-	-	-	
Others *3	-	-	-	-	-		-	-	-	
Elimination or Corporate	-	-	-	-	-		-	-	-	

\*1 EBITDA=Operating income + Depreciation and amortization + Amortization of goodwill

\*2 This "net income" means "net income attributable to owners of the parent"

\*3 From April 1, 2015, the new business previously included in "Imaging" is included in "Others", so the financial data of FY2015 is corrected to new segmentation