

## **Consolidated Financial Results for the 2<sup>nd</sup> Quarter and Full-year Forecasts for Fiscal 2024**

Olympus Corporation | President and CEO, Stefan Kaufmann Executive Officer and CFO, Chikashi Takeda | November 9, 2023

(Slide 1)

- Hello everyone. I am Chikashi Takeda, CFO of Olympus Corporation.
- I would like to thank you all for participating in this conference.
- I would like to provide a review of our consolidated financial results for the second quarter of fiscal 2024 and talk about our full-year forecasts for fiscal 2024.



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| Highlights   |   |                       |
|--|---|-----------------------|
|  | dated Financial Results   |                       |
| Profit decreased due to in   | rong growth in APAC, which grew in all areas. By segment, continued strength in Medical s<br>vestments for sustainable growth and strengthening of operational infrastructure, and pro<br>oving efficiency, as well as loss related to Veran Medical Technologies, Inc.     |                       |
| <ul><li> Revenue:</li><li> Adjusted operating profit :</li></ul>   | 5% consolidated growth. Record high for Medical Business in 2Q and 6M<br>Decreased due mainly to an increase in project-related expenses for improving efficiency, as well as pe<br>expenses for future growth and strengthening of operational infrastructure such as QARA | ersonnel              |
| <ul><li> Profit*:</li><li> Others:</li></ul>   | Record high of ¥216.3 billion due to a gain on transfer of Scientific Solutions Business (Evident). EPS: Steady progress in addressing issues identified in warning letters, while engaging in a constructive dialogue with FDA   | ¥174                  |
| Full-year Performan  |   |                       |
|  | th inhibitors and continue to invest for sustainable growth<br>Expected to achieve ¥958 billion, up 9% YoY  | to                    |
| <ul> <li>Adjusted operating profit:</li> <li>Profit*:</li> </ul>   | Expected to achieve ¥174.5 billion, down 1% YoY, with an adjusted operating margin of 18.2% Record high of ¥289 billion due to a gain on transfer of Evident. EPS: Expected to be ¥238  |                       |
| <ul> <li>Shareholder returns:</li> <li>*Profit attributable to owners of parent. Figures through FY201<br/>was recorded in the first quarter of FY2024.</li> </ul> | Decided on an additional share buyback of ¥80 billion (FY2024 total: ¥180 billion)<br>6 are based on Japanese GAAP (JGAAP) and figures from FY2017 onward are based on IFRS. Since all shares of discontinued operation (Evident) were transferred in April 2023, a gain on | 1 this share transfer |
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#### (Slide 3)

- This slide highlights the main points of our second quarter financial results for fiscal 2024.
- Revenue increased 5% on a consolidated basis. The Medical business reached a record high for the second quarter and for the first six months of the fiscal year.
- However, profit declined. In addition to the absence of the approximately ¥16.4 billion gain on the sale of land in Tokyo recorded in the previous fiscal year, this is due mainly to a loss of around ¥49.6 billion due to the discontinuation of manufacturing and sales of electromagnetic navigation systems, etc. by Veran Medical Technologies, and a provision of approximately ¥5 billion associated with the voluntary recall of small intestine endoscopy system, etc. in ESD. Other factors include rising expenses related to various projects to improve efficiency, as well as personnel expenses for future growth and strengthening of operational infrastructure such as QARA.
- Expenses related to the U.S. FDA were approximately ¥1.0 billion under SG&A expenses, with approximately ¥11.9 billion incurred under other expenses. These expenses were mainly comprised of complaint handling, medical device reports (MDRs) and the validation of processes and designs, and were designed to strengthen the quality assurance function for our medical devices as required by the FDA and authorities in various countries. We have been engaged in constructive dialogue with the FDA to date and have made steady progress in dealing with the issues indicated in the warning letters.
- Adjusted operating profit, which excludes other income and expenses, declined 16%, with an adjusted operating margin of 15.2%.
- Regarding total profit including both Continuing and Discontinued Operations, we posted a record high of ¥216.7 billion, with EPS of ¥174, due to a gain on the transfer of the Scientific Solutions Division (Evident) recorded in the first quarter.
- Moving on to our full-year forecasts for fiscal 2024, we have revised our forecasts to reflect results up until the second quarter in addition to changes to FX assumptions from the previous forecast.
- We project that revenue will increase 9% YoY to ¥958 billion, with adjusted operating profit declining 1% to ¥174.5 billion. We forecast an adjusted operating margin of 18.2%.
- We project combined profit from Continuing Operations and Discontinued Operation to reach a record high of ¥289 billion, with EPS of ¥238.
- Additionally, as announced in a timely disclosure today, we have decided on an additional share buyback of ¥80 billion in accordance with our capital allocation policy. In fiscal 2024, we plan a share buyback of ¥180 billion in total.
- In fiscal 2024, while we expect profit to decline due to various internal and external factors, we will steadily implement measures to address specific factors that inhibit growth, while continuing to implement upfront investments for sustainable growth. Our CEO, Stefan Kaufmann will talk more about these points later.





(Slide 4)

• I will now explain the consolidated financial results and provide a business review for the second quarter of fiscal 2024.



## 2Q of Fiscal 2024 (1) Consolidated Financial Results

1 Revenue: 5% consolidated growth. Record high for Medical Business in 2Q and 6M

2 Adjusted operating profit: Decreased due mainly to an increase in project-related expenses for improving efficiency, as well as personnel expenses for future growth and strengthening of operational infrastructure such as QARA

Profit\*: Record high of ¥216.3 billion due to a gain on transfer of Scientific Solutions Business (Evident). EPS: ¥174

|                                 |   | 6 Months (A  | pr. to Sep.)  |  | · · · ·   | 2Q (-   | Jul. to Sep.)  |   |   |
|---------------------------------|---|--|---|--|---|---|--|---|---|
| (Billions of yen)               |   | FY2023   | FY2024  | YoY  | After FX adjustment   | FY2023  | FY2024   | YoY   | After FX adjustmen  |
| Revenue                         |   | 417.1  | 436.6   | 1 +5%  | 0%  | 224.8   | 228.9  | +2%   | -2%   |
| Gross profit                    | (% of revenue)  | 277.5<br>(66.5%)   | 288.4<br>(66.1%)  | +4%  | -2%   | 151.8<br>(67.5%)  | 151.2<br>(66.1%)   | 0%  | -5%   |
| Selling, general and admini     | strative expenses<br>(% of revenue)   | 198.5<br>(47.6%)   | 221.6<br>(50.8%)  | +12%   | +7%   | 102.5<br>(45.6%)  | 112.9<br>(49.3%)   | +10%  | +5%   |
| Other income and expenses       | s   | 14.6   | -62.0   | -  | -   | -0.2  | -56.0  | -   | -   |
| Operating profit                | (% of revenue)  | 93.6<br>(22.4%)  | 4.8<br>(1.1%)   | -95%   | -99%  | 49.1<br>(21.8%)   | -17.7  | -   | -   |
| Adjusted operating profit       | (% of revenue)  | 79.4<br>(19.0%)  | 66.6<br>(15.2%)   | <b>2</b> -16%  | -24%  | 49.6<br>(22.1%)   | 38.3<br>(16.7%)  | -23%  | -26%  |
| Profit before tax               | (% of revenue)  | 89.3<br>(21.4%)  | -1.0  | -¥90.3billion  | *Profit attributable to<br>owners of parent. Figures  | 47.3<br>(21.0%)   | -20.7  | -¥67.9billion   | ***Since all shares of<br>discontinued operation  |
| Profit from continuing opera    | tions<br>(% of revenue)   | 69.5<br>(16.7%)  | -11.5   | -¥81.0billion  | based on Japanese<br>GAAP (JGAAP) and   | 41.6<br>(18.5%)   | -25.0  | -¥66.6billion   | (Evident) were<br>transferred in April<br>2023, a gain on this<br>share transfer was  |
| Profit from discontinued ope    | eration   | -2.6   | 228.1   | +¥230.7billion   | onward are based on<br>IFRS.  | 0.4   | 1.0  | +¥0.6billion  | recorded in the first<br>quarter of the fiscal  |
| Profit (loss)                   |   | 66.9   | 216.7   | +224%  | **The figures from<br>"Revenue" to Profit from  | 42.0  | -24.0  | -¥66.0billion   | year ending March 31<br>2024.   |
| Profit (loss) attributable to o | wners of parent   | 66.8   | 216.3   | <b>3</b> +224%   | represents continuing   | 42.0  | -24.3  | -¥66.2billion   |   |
| EPS                             |   | ¥53  | ¥174  |  |   | -   | -  |   | -   |
|                                 | Revenue<br>Gross profit<br>Selling, general and admini<br>Other income and expense<br>Operating profit<br>Adjusted operating profit<br>Profit before tax<br>Profit from continuing opera<br>Profit from discontinued operation<br>Profit (loss)<br>Profit (loss) attributable to continue operation<br>Profit (loss) attributable to continue operation | Revenue         Gross profit       (% of revenue)         Selling, general and administrative expenses (% of revenue)         Other income and expenses         Operating profit       (% of revenue)         Adjusted operating profit       (% of revenue)         Profit before tax       (% of revenue)         Profit from continuing operations       (% of revenue)         Profit from discontinued operation       Profit (loss)         Profit (loss) attributable to owners of parent       Profit (loss) | (Billions of yen)       FY2023         Revenue       417.1         Gross profit       277.5         (% of revenue)       (66.5%)         Selling, general and administrative expenses<br>(% of revenue)       198.5         Other income and expenses       14.6         Operating profit       93.6         (% of revenue)       (22.4%)         Adjusted operating profit       79.4         (% of revenue)       (21.4%)         Profit before tax       (% of revenue)         (% of revenue)       (21.4%)         Profit from continuing operations<br>(% of revenue)       69.5         Profit from discontinued operation       -2.6         Profit (loss)       66.9         Profit (loss) attributable to owners of parent       66.8 | Revenue         417.1         436.6           Gross profit         277.5         288.4           (% of revenue)         (66.5%)         (66.1%)           Selling, general and administrative expenses<br>(% of revenue)         198.5         221.6           Other income and expenses         198.5         221.6           (% of revenue)         (47.6%)         (50.8%)           Other income and expenses         14.6         -62.0           Operating profit         93.6         4.8           (% of revenue)         (22.4%)         (1.1%)           Adjusted operating profit         79.4         66.6           (% of revenue)         (21.4%)         -1.0           Profit before tax         89.3         -1.0           Profit from continuing operations         69.5         -11.5           Profit from discontinued operation         -2.6         228.1           Profit (loss)         66.9         216.7           Profit (loss) attributable to owners of parent         66.8         216.3 | (Billions of yen)         FY2023         FY2024         YoY           Revenue         417.1         436.6         1         +5%           Gross profit         (% of revenue)         277.5         288.4         +4%           Selling, general and administrative expenses<br>(% of revenue)         198.5         221.6         +12%           Other income and expenses<br>(% of revenue)         198.5         221.6         +12%           Other income and expenses         14.6         -62.0         -           Operating profit         (% of revenue)         93.6         4.8         -95%           Adjusted operating profit         (% of revenue)         79.4         666.6         2         -16%           Profit before tax         (% of revenue)         (21.4%)         -1.0         -¥90.3billion           Profit from continuing operations<br>(% of revenue)         69.5         -11.5         -¥81.0billion           Profit from discontinued operation         -2.6         228.1         +¥230.7billion           Profit (loss)         46.8         216.7         +224% | (Billions of yen)         FY 2023         FY 2024         Yoy         After FX adjustment           Revenue         417.1         436.6         1         +5%         0%           Gross profit         (% of revenue)         277.5         288.4         +4%         -2%           Selling, general and administrative expenses<br>(% of revenue)         198.5         221.6         +12%         +7%           Other income and expenses         14.6         -62.0         -         -           Operating profit         93.6         4.8         -95%         -99%           Adjusted operating profit         79.4         66.6         2         -16%         -24%           Profit before tax         (% of revenue)         (21.4%)         -1.0         -¥90.3billion         *Profit attributable to owners of parent. Figures thased on F2015 are based on F2015 are based on F2015 are based on F2015 are based on FRS.         *Profit attributable to owners of parent. F2017 owner are based on FRS.         *Profit (Ioss)         66.9         216.7         *224%         *Profit attributable to owners of parent           Profit (loss) attributable to owners of parent         66.8         216.3         3         +224%         *Profit form fareren fort from farerene fort from farerene fort from farerene fort form farerene for farerene for farerene fore farerene for farerene for farerene fore fort form farer | (Billions of yen)         FY2023         FY2024         YoY         Atter FX adjustment         FY2023           Revenue         417.1         436.6         1         +5%         0%         224.8           Gross profit         (% of revenue)         277.5         288.4         +4%         -2%         151.8           Gross profit         (% of revenue)         265.5%         (66.5%)         (66.5%)         +12%         +7%         102.5           Selling, general and administrative expenses         198.5         221.6         +12%         +7%         102.5           Other income and expenses         14.6         -62.0         -         -         -0.2           Operating profit         93.6         4.8         -95%         -99%         49.1           (% of revenue)         (21.4%)         (1.1%)         -95%         -99%         42.6           Profit before tax         (% of revenue)         89.3         -1.0         -¥90.3billion         -24%         47.3           Profit from continuing operations         69.5         -11.5         -¥81.0billion         -47.3         47.3           Profit from discontinued operation         -2.6         228.1         +¥203.7billion         -47.4         41.6 <td>(Billions of yen)         FY 2023         FY 2024         YoY After FX adjustment         FY 2023         FY 2024           Revenue         417.1         436.6         1         +5%         0%         224.8         228.9           Gross profit         (% of revenue)         277.5         288.4         +4%         -2%         (67.5%)         (66.1%)           Selling, general and administrative expenses<br/>(% of revenue)         198.5         221.6         +12%         +7%         102.5         112.9           Other income and expenses         14.6         -62.0         -         -         -0.2         -56.0           Operating profit         93.6         4.8         -95%         -99%         49.1         -17.7           Adjusted operating profit         (% of revenue)         89.3         -1.0         -¥90.3billion         -         -24%         47.3         -20.7           Profit before tax         (% of revenue)         69.5         -11.5         -¥81.0billion         -         -47.3         -21.0         -47.3         -20.7           Profit from continuing operations         66.9         216.7         +224%         47.3         -20.7         -25.0           Profit from discontinued operation         -2.6         <td< td=""><td>(Billions of yen)         FY2023         FY2024         YoY After FX adjustment         FY2023         FY2024         YoY           Revenue         417.1         436.6         1         +5%         0%         224.8         228.9         +2%           Gross profit         (% of revenue)         (66.5%)         (66.1%)         +4%         -2%         (67.5%)         (66.1%)         0%           Selling, general and administrative expenses<br/>(% of revenue)         198.5         221.6         +12%         +7%         102.5         112.9         +10%           Other income and expenses         14.6         -62.0         -         -         -0.2         -56.0         -           Operating profit<br/>(% of revenue)         93.6         4.8         -95%         -99%         49.1         -17.7         -           Adjusted operating profit<br/>(% of revenue)         79.4         66.6         2         -16%         -24%         49.6         38.3.3         -23%           Profit before tax         (% of revenue)         (21.4%)         -1.0         -¥90.3billion         *Profit attributable to<br/>convers of parent. Figures<br/>through FY2016 are<br/>based on lapanees         41.6         -22.0         -466.6billion           Profit from continuing operations<br/>(% of revenue)         66.8</td></td<></td> | (Billions of yen)         FY 2023         FY 2024         YoY After FX adjustment         FY 2023         FY 2024           Revenue         417.1         436.6         1         +5%         0%         224.8         228.9           Gross profit         (% of revenue)         277.5         288.4         +4%         -2%         (67.5%)         (66.1%)           Selling, general and administrative expenses<br>(% of revenue)         198.5         221.6         +12%         +7%         102.5         112.9           Other income and expenses         14.6         -62.0         -         -         -0.2         -56.0           Operating profit         93.6         4.8         -95%         -99%         49.1         -17.7           Adjusted operating profit         (% of revenue)         89.3         -1.0         -¥90.3billion         -         -24%         47.3         -20.7           Profit before tax         (% of revenue)         69.5         -11.5         -¥81.0billion         -         -47.3         -21.0         -47.3         -20.7           Profit from continuing operations         66.9         216.7         +224%         47.3         -20.7         -25.0           Profit from discontinued operation         -2.6 <td< td=""><td>(Billions of yen)         FY2023         FY2024         YoY After FX adjustment         FY2023         FY2024         YoY           Revenue         417.1         436.6         1         +5%         0%         224.8         228.9         +2%           Gross profit         (% of revenue)         (66.5%)         (66.1%)         +4%         -2%         (67.5%)         (66.1%)         0%           Selling, general and administrative expenses<br/>(% of revenue)         198.5         221.6         +12%         +7%         102.5         112.9         +10%           Other income and expenses         14.6         -62.0         -         -         -0.2         -56.0         -           Operating profit<br/>(% of revenue)         93.6         4.8         -95%         -99%         49.1         -17.7         -           Adjusted operating profit<br/>(% of revenue)         79.4         66.6         2         -16%         -24%         49.6         38.3.3         -23%           Profit before tax         (% of revenue)         (21.4%)         -1.0         -¥90.3billion         *Profit attributable to<br/>convers of parent. Figures<br/>through FY2016 are<br/>based on lapanees         41.6         -22.0         -466.6billion           Profit from continuing operations<br/>(% of revenue)         66.8</td></td<> | (Billions of yen)         FY2023         FY2024         YoY After FX adjustment         FY2023         FY2024         YoY           Revenue         417.1         436.6         1         +5%         0%         224.8         228.9         +2%           Gross profit         (% of revenue)         (66.5%)         (66.1%)         +4%         -2%         (67.5%)         (66.1%)         0%           Selling, general and administrative expenses<br>(% of revenue)         198.5         221.6         +12%         +7%         102.5         112.9         +10%           Other income and expenses         14.6         -62.0         -         -         -0.2         -56.0         -           Operating profit<br>(% of revenue)         93.6         4.8         -95%         -99%         49.1         -17.7         -           Adjusted operating profit<br>(% of revenue)         79.4         66.6         2         -16%         -24%         49.6         38.3.3         -23%           Profit before tax         (% of revenue)         (21.4%)         -1.0         -¥90.3billion         *Profit attributable to<br>convers of parent. Figures<br>through FY2016 are<br>based on lapanees         41.6         -22.0         -466.6billion           Profit from continuing operations<br>(% of revenue)         66.8 |

#### (Slide 5)

- This is an overview of our consolidated financial results.
- Consolidated revenue amounted to ¥436.6 billion, up 5% YoY. The Medical business reached a record high for the second quarter and for the first six months of the fiscal year. All business segments ESD, TSD and Others grew. By region, APAC, which grew in all areas, performed well. By business segment, Medical service and GI-Endotherapy continued strength.
- Gross profit was ¥288.4 billion, with gross margin deteriorating 0.4 point. Despite a decrease in procurement in the semiconductor spot market, the ratio worsened due to a provision of approximately ¥5 billion associated with the voluntary recall of small intestine endoscopy system, etc. in ESD.
- SG&A expenses were ¥221.6 billion, with SG&A ratio deteriorating 3.2 points. Major factors behind this include an increase in expenses related to various projects to improve efficiency, as well as rising personnel expenses for future growth and strengthening of operational infrastructure such as QARA.
- Adjusted operating profit declined ¥12.8 billion to ¥66.6 billion, down 16% YoY. The adjusted operating margin deteriorated 3.8 points to 15.2%.
- Regarding other income and expenses, a loss of ¥62 billion was posted. A loss of about ¥49.6 billion due to the discontinuation of manufacturing and sales of electromagnetic navigation systems, etc. by Veran Medical Technologies, and FDA-related expenses of about ¥11.9 billion were recorded. In the previous fiscal year, we recorded a gain of ¥14.6 billion, including a gain of approximately ¥16.4 billion on the sale of land in Tokyo.
- A loss of ¥11.5 billion from Continuing Operations was posted. In the meantime, with completion of the transfer of Discontinued Operation (Evident) in April 2023, we recorded a gain on the transfer in the first quarter of this fiscal year. Total profit including both Continuing and Discontinued Operations amounted to ¥216.7 billion, with EPS of ¥174.



#### 2Q of Fiscal 2024 (2) Endoscopic Solutions Division (ESD) FY2023 FY2024 55%\* 35%\* (Billions of yen) 6M 2Q 6M 258.5 143.7 Revenue 141.6 270.9 Operating profit 44 1 68.9 28.7 50.9 ¥270.9 -02 -14 -44 -78 Other income and expenses billion 70.3 33.2 58.7 Adjusted operating profit 44.3 Revenue 26.7% 20.0% (19.8%) Operating margin (After FX adjustment) 31.1% 18.8% (17.7%) 31.3% 27.2% 23.1% (22.9%) 21.7% (20.6%) Adjusted operating margin (After FX adjustment) 10%\* Due to rounding, the total may not add up to 100 Growth Rate FY2024 2Q vs After FX Incl. FX FY2023 2Q adjustment Gastrointestinal · Sales were particularly sluggish in Europe, where capital investment has stagnated, and in North America, where -8% -5% customers refrained from purchasing before launch of EVIS X1. endoscope Sales decreased, particularly in China, where business environment was challenging. In the meantime, Japan, Europe Surgical endoscope -5% -2% and APAC performed well, led by new surgical endoscope system VISERA ELITE III Steady growth in all regions, including China, due to stable revenue stream based on service contracts including Medical service 8% 14% maintenance service and an increase in new accounts Total -3% 1% OLYMPUS Page 6 No data copy / No data transfer permitted

(Slide 6)

- Next, let's take a look at the business situation in each segment.
- First is the Endoscopic Solutions Division. Revenue was ¥270.9 billion, up 5% on a reporting basis and up 1% after FX adjustment. Adjusted operating profit, excluding other income and expenses, was ¥58.7 billion, with an adjusted operating margin of 21.7%.
- While revenue in China recovered from the first quarter of the previous fiscal year, which was affected by the Shanghai lockdown and other factors, and Medical service performed well, revenue declined in Europe, where it had been boosted by large-scale projects at the same period of the previous year, and in North America, where customers refrained from purchasing in anticipation of the EVIS X1 launch. Revenue after FX adjustment increased only slightly from the previous year. Adjusted operating profit declined, due in part to a provision of approximately ¥5 billion associated with the voluntary recall of small intestine endoscopy system, etc. in addition to rising personnel expenses for future growth and strengthening of operational infrastructure such as QARA. Under other expenses, approximately ¥7.6 billion was posted as FDA-related expenses.
- I will now give a review of the second quarter (from July to September) for each sub-segment.
- In GI endoscope, sales were particularly sluggish in Europe, where capital investment has stagnated, and in North America, where customers refrained from purchasing before the launch of EVIS X1.
- Also note that sales contribution of the EVIS X1 series accounted for around 15% in the GI endoscope sub-segment in the second quarter.
- In Surgical endoscope, sales decreased, particularly in China, where the business environment was challenging. In the meantime, Japan, Europe and APAC performed well, led by the new surgical endoscope system VISERA ELITE III.
- In Medical service, we saw steady growth in all regions, including China, due to stable revenue stream based on service contracts including maintenance service and an increase in new accounts.



#### 2Q of Fiscal 2024 (3) Therapeutic Solutions Division (TSD) FY2024 FY2023 30% 20%\* (Billions of ven) 6M 6M 2Q 2Q 159.7 Revenue 80.6 152.9 82.5 Operating profit(loss) 16.4 29.8 -38.2 -28 5 ¥159.7 0 1 -0 1 -52.8 -54 7 Other income and expenses billion 16.3 29.9 Adjusted operating profit 14.5 26.1 Revenue 15% 20.4% 19.5% Operating margin (After FX adjustment) 19.6% 17.6% (18.2%) 16.4% (16.1%) Adjusted operating margin (After FX adjustment) 20.2% 35%\* Growth Rate FY2024 2Q vs After FX Incl. FX adjustment FY2023 2Q Growth centered on North America. Notable momentum in ERCP, ESD/EMR and hemostasis products. GI-Endotherapy 6% 11% · Sales decreased in North America and Japan due to temporary shipment suspension and supply shortages, including Urology -4% 1% for major products. Resection electrodes mainly for BPH treatment continued to grow. Sales decreased in China, which was affected by supply shortages of some products, etc., and in Japan, where COVID-related subsidies effect was seen in previous year. Respiratory -2% 2% Other therapeutic areas -9% Sales decreased due to sale of Gvrus Medical in Europe, etc. -5% Total -2% 2% OLYMPUS Page 7 No data copy / No data transfer permitted

#### (Slide 7)

- Next, the Therapeutic Solutions Division. Revenue was ¥159.7 billion, up 4% on a reporting basis and on a par with the previous year after FX adjustment. Adjusted operating profit, excluding other income and expenses, was ¥26.1 billion, with an adjusted operating margin of 16.4%.
- Due in part to quality-related responses, supply delays attributable to parts shortages, and a decrease in revenue stemming from the discontinuation of sales of products by Veran Medical Technologies and the sale of a subsidiary, revenue after FX adjustment remained at the same level as the previous year. Adjusted operating profit declined, due mainly to such factors as higher expenses related to various projects to improve efficiency and personnel expenses for future growth and strengthening of operational infrastructure such as QARA. As for other expenses, we posted approximately ¥49.6 billion due to the discontinuation of manufacturing and sales of electromagnetic navigation systems, etc. by Veran Medical Technologies, and approximately ¥4.3 billion as FDA-related expenses.
- I will now give a review of the second quarter (from July to September) for each sub-segment.
- In GI-Endotherapy, growth centered on North America. We saw notable momentum in ERCP (Endoscopic Retrograde Cholangio Pancreatography), ESD (Endoscopic Submucosal Dissection)/EMR (Endoscopic Mucosal Resection), and hemostasis products.
- In Urology, sales decreased in North America and Japan due to temporary shipment suspension and supply shortages, including for major products. Resection electrodes mainly for BPH treatment continued to grow.
- In Respiratory, sales decreased in China, which was affected by supply shortages of some products, etc., and in Japan, where the COVID-related subsidies effect was seen in the previous year.
- In Other therapeutic areas, sales decreased due to the sale of Gyrus Medical in Europe, etc.



## **Statement of Financial Position**

Balance sheet increased by approx. ¥20.5 billion in real terms, excluding FX impact of approx. ¥89 billion, due mainly to an increase in cash and profit from transfer of Evident

Assets held for sale and liabilities directly associated with assets held for sale changed due to completion of transfer of Evident Intangible assets and goodwill decreased due mainly to impairment loss of Veran Medical Technologies

|                               | 0                   | •                   | •      |   | -                   |                     |        |
|-------------------------------|---------------------|---------------------|--------|---|---------------------|---------------------|--------|
| (Billions of yen)             | End of Mar.<br>2023 | End of Sep.<br>2023 | Change |   | End of Mar.<br>2023 | End of Sep.<br>2023 | Change |
| Current assets                | 726.4               | 921.8               | +195.4 | Current liabilities   | 461.9               | 423.3               | -38.6  |
| Inventories                   | 163.0               | 183.4               | +20.4  | Bonds/loans payable   | 50.0                | 100.0               | +50.0  |
| Assets held for sale          | 169.6               | -                   | -169.6 | Liabilities directly<br>associated with assets<br>held for sale | 43.3                | -                   | -43.3  |
| Non-current assets            | 782.0               | 696.0               | -86.0  | Non current liabilities   | 405.2               | 367.0               | -38.2  |
| Property, plant and equipment | 238.7               | 253.1               | +14.3  | Bonds/loans payable   | 290.1               | 248.5               | -41.6  |
| Intangible assets             | 115.2               | 99.6                | -15.5  | Equity  | 641.2               | 827.5               | +186.3 |
| Goodwill                      | 182.5               | 182.3               | -0.2   | (Equity ratio)  | 42.4%               | 51.2%               | +8.8pt |
| Total assets                  | 1,508.3             | 1,617.8             | +109.5 | Total liabilities and equity                                    | 1,508.3             | 1,617.8             | +109.5 |
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### (Slide 8)

- This is our financial position at the end of September 2023.
- The balance sheet increased by ¥109.5 billion, of which approximately ¥89 billion was impacted by FX, resulting in an increase of approximately ¥20.5 billion in real terms.
- The main factor was an increase in cash and profit due to the transfer of Evident, despite a decrease in goodwill and intangible assets due mainly to the impairment loss of Veran Medical Technologies.
- With completion of the transfer of Evident, "Assets held for sale" decreased by ¥169.6 billion and "Liabilities directly associated with assets held for sale" decreased by ¥43.3 billion.
- The equity ratio rose to 51.2%, up 8.8 points from the end of March 2023.



## **Consolidated Cash Flows**

FCF: Despite a decrease in operating CF due mainly to corporate tax payment related to gain on transfer of Evident, FCF increased significantly due to receipt of consideration for transfer of Evident. Adjusted FCF was ¥17.7 billion
 Financing CF: Minus ¥125.4 billion due mainly to share buyback and dividend payment

|                             |  | 6 Month        | s (Apr. to Sep.)                |  |                 |
|-----------------------------|--|----------------|---------------------------------|--|-----------------|
|                             |  |                | FY2023                          | FY2024                                 | Change          |
| S                           | Profit before tax  |                | 89.3                            | -1.0                                   | -90.3           |
| Discontin                   | CF from operating activities   |                | 27.3                            | -11.8                                  | -39.1           |
| Discontinued<br>ntinuina op | CF from investing activities   |                | -15.7                           | 412.7                                  | +428.4          |
|                             | Free cash flow   |                | 11.6                            | 400.9                                  | +389.3          |
|                             | Adjusted Free cash flow  |                | 16.2                            | 17.7                                   | +1.5            |
| operation                   | CF from financing activities   |                | -35.5                           | -125.4                                 | -90.0           |
| ns lion                     | Cash and cash equivalents at end   | of period      | 297.4                           | 488.2                                  | +190.8          |
| lajor adjus                 | sted items for FY2023 6M (Apr. to Sep.)  |                |                                 |  |                 |
| Operating                   | CF: Tax payments for reorganization of SSD                                     | -¥15.2 billion | Major adjusted items for FY2    | 2024 6M (Apr. to Sep.)                 |                 |
| nvesting (                  | CF: Proceeds from sale of fixed assets (land)                                  | +¥19.1 billion | Operating CF: Corporate tax p   | payment on gain on transfer of Evident | -¥56.7 billion  |
| nvesting (                  | CF: Acquisition of investment securities                                       | -¥3.5 billion  | Investing CF: Receipt of consi  | deration for transfer of Evident, etc. | +¥387.9 billion |
|                             | CF: Investments and temporary financial burden<br>d with reorganization of SSD | -¥4.9 billion  | Investing CF: Collection of loa | n from Evident, etc.                   | +¥52.0 billion  |
|                             |  |                |                                 |  |                 |
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#### (Slide 9)

- This slide shows the status of cash flows.
- Cash flow from operating activities was minus ¥11.8 billion. The decrease was due mainly to the payment of corporate tax related to a gain on the transfer of Evident.
- Cash flow from investing activities was plus ¥412.7 billion. The increase was due to the receipt of the transfer consideration of Evident, etc. and the collection of loan from Evident, etc.
- Free cash flow stood at ¥400.9 billion. Adjusted cash flow from operating activities was plus ¥44.9 billion and adjusted free cash flow was plus ¥17.7 billion, considering extraordinary factors such as acquisitions, transfers, and reorganizations of businesses.
- Note that the loss associated with the exit from electromagnetic navigation business of Veran Medical Technologies had a negligible impact on cash flows, because it was due mainly to the impairment of goodwill and intangible assets. There is no change in our ability to generate stable cash, which is centered on our GI endoscopy business.
- Cash flow from financing activities was minus ¥125.4 billion due mainly to share buyback and dividend payment.
- As a result, cash and cash equivalents stood at ¥488.2 billion as of September 30, 2023, an increase of ¥190.8 billion.





### (Slide 10)

• Next, I would like to explain our full-year forecasts for fiscal 2024.



### **Fiscal 2024 Consolidated Forecasts**



Expected to achieve ¥958 billion, up 9% YoY Expected to achieve ¥174.5 billion, down 1% YoY, with an adjusted operating margin of 18.2% Record high of ¥289 billion due to a gain on transfer of Evident. EPS: Expected to be ¥238 Decided on an additional share buyback of ¥80 billion (FY2024 total: ¥180 billion)

|                                       | (Billions of yen)            |   | FY2024 Forecasts<br>as of Aug 9 | FY2024 Latest<br>Forecasts | Change   | vs Aug 9   | After FX<br>adjustment   | FY2023           | vs FY2023 | After F)<br>adjustmen |
|---------------------------------------|------------------------------|---|---------------------------------|----------------------------|--|--|--|------------------|-----------|-----------------------|
|                                       | Revenue                      |   | 914.0                           | <b>1</b> 958.0             | +44.0  | +5%  | -2%  | 881.9            | +9%       | +3%                   |
| **<br>O                               | Gross profit                 | (% of revenue)                          | 627.0<br>(68.6%)                | 650.0<br>(67.8%)           | +23.0  | +4%  | -3%  | 596.8<br>(67.7%) | +9%       | +2%                   |
| Continuing                            | Selling, general and adm     | ninistrative expenses<br>(% of revenue) | 446.0<br>(48.8%)                | 476.0<br>(49.7%)           | +30.0  | +7%  | +1%  | 420.5<br>(47.7%) | +13%      | +8%                   |
| Juir                                  | Other income and expen       | ises                                    | -18.0                           | -74.0                      | -  | -  | -  | 10.3             | -         | -                     |
| do ɓı                                 | Operating profit             | (% of revenue)                          | 163.0<br>(17.8%)                | 100.0<br>(10.4%)           | -63.0  | -39%   | -46%   | 186.6<br>(21.2%) | -46%      | -54%                  |
| operations                            | Adjusted operating profi     | it<br>(% of revenue)                    | 182.0<br>(19.9%)                | 2 174.5<br>(18.2%)         | -7.5   | -4%  | -14%   | 176.8<br>(20.0%) | -1%       | -12%                  |
| suc                                   | Profit before tax            | (% of revenue)                          | 159.0<br>(17.4%)                | 92.0<br>(9.6%)             | FY2016 are bas   |  | arent. Figures through<br>SAAP (JGAAP) and<br>based on IERS    | 182.3<br>(20.7%) |           |                       |
|                                       | Profit from continuing op    | erations<br>(% of revenue)              | 115.0<br>(12.6%)                | 61.0<br>(6.4%)             | **The figures fro<br>operations" repr<br>***Since all shar | om "Revenue" to F<br>esents continuing<br>res of discontinue | Profit from continuing<br>operations.<br>d operation (Evident) | 138.0<br>(15.7%) |           |                       |
| ***                                   | Profit from discontinued     | operation                               | 221.0                           | 228.0                      | transfer was rec   |  | gain on this share<br>quarter of the fiscal year               | 5.6              |           |                       |
| Ope<br>Ope                            | Profit (loss)                |   | 336.0                           | 3 289.0                    | ending March 3   | , .  |  | 143.6            |           |                       |
| scontinued<br>operation<br>Continuing | Profit (loss) attributable t | to owners of parent                     | 336.0<br>(36.8%)                | 289.0<br>(30.2%)           |  | nd forecast<br>ear-end divi                                  | for FY2024   | 143.4<br>(16.3%) |           |                       |
| ng 🖌                                  | EPS                          |   | ¥273                            | ¥238                       | 4  | ¥18 per sl   | hare   | ¥113             |           |                       |

#### (Slide 11)

- Our full-year forecasts for fiscal 2024.
- We have revised our forecasts to reflect results up until the second quarter in addition to changes to FX assumptions from the previous forecast.
- The assumed exchange rates that are the basis for forecasts are ¥145 to the U.S. dollar and ¥155 to the Euro.
- We project that revenue will increase 9% YoY to ¥958 billion, with adjusted operating profit declining 1% YoY to ¥174.5 billion with an adjusted operating margin of 18.2%.
- While the weak yen will act as a tail wind, we expect to see challenging results due to various internal and external factors.
- We project a record profit attributable to owners of parent of ¥289 billion with EPS of ¥238, reflecting a gain on the transfer of Evident. Also, profit from Continuing Operations is expected to reach ¥61 billion, with EPS of ¥50.
- Note that capital expenditures have been revised from the previous forecast to ¥78.0 billion due to a review of investment items, based on the results until the second quarter and the impact of weak yen.
- Regarding dividends for fiscal 2024, we plan to issue a dividend of ¥18 per share, unchanged from the forecast announced in May.
- In addition, today we announced an additional share buyback of up to ¥80 billion. The EPS figures provided today are reflective of this share buyback. With this, we plan a share buyback of ¥180 billion in total for the full year.



Page 11

### Fiscal 2024 Forecasts by Business Segment

| Technologies           | ,   |   |   | , , ,  | oly delays, and<br>ransfer of Evide   |   |   | fuicai   |
|------------------------|---|---|---|--|---|---|---|--|
|                        | FY2024 Forecasts<br>as of Aug 9   | FY2024 Latest<br>Forecasts  | Change  | vs Aug 9   | After FX<br>adjustment  | FY2023  | vs FY2023   | After FX<br>adjustment   |
| Revenue                | 572.0   | 604.0   | +32.0   | +6%  | -1%   | 551.8   | +9%   | +3%  |
| Operating profit       | 158.0   | <b>1</b> 150.0  | -8.0  | -5%  | -15%  | 152.8   | -2%   | -12%   |
| Revenue                | 329.0   | 342.0   | +13.0   | +4%  | -3%   | 318.2   | +7%   | +1%  |
| Operating profit(loss) | 56.0  | <b>2</b> -4.5   | -60.5   | -¥60.5 billion   | -¥58.7 billion  | 63.7  | -¥68.2 billion  | -¥68.9 billion   |
| Revenue                | 13.0  | 12.0  | -1.0  | -8%  | -12%  | 11.9  | +1%   | -4%  |
| Operating profit(loss) | 1.0   | 1.0   | 0   | -  | -   | -0.9  | +¥1.9 billion   | +¥1.9 billion  |
| Operating profit(loss) | -52.0   | -46.5   | +5.5  | +¥5.5 billion  | +¥7.2 billion   | -28.9   | -¥17.6 billion  | -¥16.1 billion   |
| Revenue                | 914.0   | 958.0   | +44.0   | +5%  | -2%   | 881.9   | +9%   | +3%  |
| Operating profit       | 163.0   | 100.0   | -63.0   | -39%   | -46%  | 186.6   | -46%  | -54%   |
| Revenue                | 0   | 0   | -   | -  | -   | 135.4   | -   | -  |
| Operating profit       | 347.0   | <b>3</b> 348.0  | +1.0  | -  | -   | 7.0   | -   | -  |
|                        | n: Expected to a<br>Revenue<br>Operating profit<br>Revenue<br>Operating profit(loss)<br>Revenue<br>Operating profit(loss)<br>Revenue<br>Operating profit<br>Revenue | n: Expected to achieve a significat<br>FY2024 Forecasts<br>as of Aug 9<br>Revenue 572.0<br>Operating profit 158.0<br>Revenue 329.0<br>Operating profit(loss) 56.0<br>Revenue 13.0<br>Operating profit(loss) 1.0<br>Operating profit(loss) -52.0<br>Revenue 914.0<br>Operating profit 163.0<br>Revenue 0 | Expected to achieve a significant profit increases       FY2024 Forecasts<br>as of Aug     FY2024 Latest<br>Forecasts       Revenue     572.0     604.0       Operating profit     158.0     1     150.0       Revenue     329.0     342.0       Operating profit(loss)     56.0     2     -4.5       Revenue     13.0     12.0       Operating profit(loss)     -52.0     -46.5       Revenue     914.0     958.0       Operating profit     163.0     100.0 | Expected to achieve a significant profit increase YoY due           FY2024 Forecasts<br>as of Aug         FY2024 Latest<br>Forecasts         Change           Revenue         572.0         604.0         +32.0           Operating profit         158.0         1         150.0         -8.0           Revenue         329.0         342.0         +13.0           Operating profit(loss)         56.0         2         -4.5         -60.5           Revenue         13.0         12.0         -1.0         0           Operating profit(loss)         -52.0         -46.5         +5.5           Revenue         914.0         958.0         +44.0           Operating profit         163.0         100.0         -63.0 | FY2024 Forecasts<br>as of Aug 9         FY2024 Latest<br>Forecasts         Change         vs Aug 9           Revenue         572.0         604.0         +32.0         +6%           Operating profit         158.0         1         150.0         -8.0         -5%           Revenue         329.0         342.0         +13.0         +4%           Operating profit         158.0         2         -4.5         -60.5         -¥60.5 billion           Revenue         13.0         12.0         -1.0         -8%         -9%           Operating profit(loss)         1.0         1.0         0         -           Operating profit(loss)         -52.0         -46.5         +5.5         +¥5.5 billion           Revenue         914.0         958.0         +44.0         +5%           Operating profit         163.0         100.0         -63.0         -39% | Expected to achieve a significant profit increase YoY due to a gain on transfer of EvideFY2024 Forecasts<br>as of Aug 9FY2024 Latest<br>ForecastsChangevs Aug 9After FX<br>adjustmentRevenue572.0604.0+32.0+6%-1%Operating profit158.01150.0-8.0-5%-15%Revenue329.0342.0+13.0+4%-3%Operating profit (loss)56.02-4.5-60.5-¥60.5 billion-¥58.7 billionRevenue13.012.0-1.0-8%-12%Operating profit(loss)1.01.00Operating profit(loss)-52.0-46.5+5.5+¥5.5 billion+¥7.2 billionRevenue914.0958.0+44.0+5%-2%Operating profit163.0100.0-63.0-39%-46%Revenue00 | FY2024 Forecasts<br>as of Aug         FY2024 Latest<br>Forecasts         Change         vs Aug         After FX<br>adjustment         FY2023           Revenue         572.0         604.0         +32.0         +6%         -1%         551.8           Operating profit         158.0         1         150.0         -8.0         -5%         -15%         152.8           Revenue         329.0         342.0         +13.0         +4%         -3%         318.2           Operating profit (loss)         56.0         2         -4.5         -60.5         -¥60.5 billion         +¥58.7 billion         63.7           Revenue         13.0         12.0         -1.0         -8%         -12%         11.9           Operating profit(loss)         1.0         0         -         -         -0.9           Operating profit(loss)         -52.0         -46.5         +5.5         +¥5.5 billion         +¥7.2 billion           Operating profit(loss)         -52.0         -46.5         +5.5         +25.5         50.8         881.9           Operating profit         163.0         100.0         -63.0         -39%         -46%         186.6 | FY2024 Forecasts<br>as of Aug 9       FY2024 Latest<br>Forecasts       Change       vs Aug 9       After FX<br>adjustment       FY2023       vs FY2023         Revenue       572.0       604.0       +32.0       +6%       -1%       551.8       +9%         Operating profit       158.0       1       150.0       -8.0       -5%       -15%       152.8       -2%         Revenue       329.0       342.0       +13.0       +4%       -3%       318.2       +7%         Operating profit       158.0       2       -4.5       -60.5       -¥60.5 billion       -¥58.7 billion       63.7       -¥68.2 billion         Revenue       13.0       12.0       -1.0       -8%       -12%       11.9       +11%         Operating profit(loss)       1.0       0       -       -       -0.9       +¥1.9 billion         Revenue       13.0       10.0       0       -       -       -0.9       +¥1.9 billion         Operating profit(loss)       -52.0       -46.5       +5.5       +¥5.5 billion       +¥7.2 billion       -28.9       -¥17.6 billion         Revenue       914.0       958.0       +44.0       +5%       -2%       881.9       +9%         Operating profit |

### (Slide 12)

- Moving on to forecasts by segment.
- In ESD, we have revised down the forecast of operating profit from the one presented in August, considering a delay in tenders affected by the anti-corruption campaign in China and the provision associated with the voluntary recall of small intestine endoscope system, etc. Note that EVIS X1 was launched in North America, our largest market, and China from October 2023, and we expect them to drive our future business expansion.
- In TSD, we also have revised down the forecast of operating profit, considering supply delays due to quality responses and parts shortages, as well as a loss of approximately ¥49.6 billion related to Veran Medical Technologies, inc., posted in the second quarter.
- FDA-related expenses are expected to be approximately ¥9 billion in SG&A expenses and approximately ¥20 billion in other expenses for the full year.
- For Elimination and Corporate, there is an absence of a gain on the sale of land in Tokyo approximately ¥16.4 billion recorded in the previous year, and we expect to see an increase in expenses for strengthening our corporate infrastructure such as IT-related expenses. However, operating profit(loss) is expected to improve because we revised the classification related to each project from the previous forecast.
- Lastly, Discontinued Operation is expected to record a gain on transfer of Evident, resulting in a significant increase in profit YoY.





### (Slide 13)

- This slide shows the factors behind the change in adjusted operating profit compared to the previous forecast.
- As we have already explained, we are facing a difficult situation this fiscal year due to various factors.
- Due to the decrease in sales, the provision associated with the voluntary recall of some products, expenses related to FDA response, and other factors, adjusted operating profit is expected to be 174.5 billion yen.
- Please refer to the Appendix for the factors for the change in operating profit.
- Now, I would like to hand over to our CEO, Stefan Kaufmann.





(Slide 14)

 Hello, everyone. I am Stefan Kaufmann, thank you for joining this earnings call. Today as the President and CEO of Olympus I would like to share with you my view on our current situation and give you some insight on our actions to sustain growth and value creation for all our stakeholders mid-and long-term.



### **Key Message**

- 1 Our clear priority is the remediation of all issues outlined in the three warning letters and transforming Olympus into a best-in-class MedTech company with highest focus on patient safety and quality. We are making good progress in both fulfilling our commitments towards FDA and transforming the way we work.
- 2 Mid-term ambition level with respect to growth and margin expansion is obviously higher than what we will be able to deliver in FY2024.
- 3 We will this fiscal year and in the future increase value for our shareholders and improve our capital efficiency.

\*Constant currency basis and adjusted for extraordinary Items Page 15 No data copy / No data transfer permitted



#### (Slide 15)

- Our clear priority is the remediation of all issues outlined in the three warning letters and transforming Olympus into a best in class MedTech company with highest focus on patient safety and quality. We are making significant progress in meeting our FDA commitments and transforming our operational approach to deliver innovative, high-quality products and solutions to the market with enhanced efficiency, paving the way for the future.
- As already indicated in May, when we shared our three year strategy with you, some of our remediation activities have a short term impact on growth and profitability.
- FX is helping us this fiscal year, but our mid-term ambition level with respect to growth and margin expansion is obviously higher than what we will be able to deliver in fiscal 2024.
- Our shareholder's trust is important for us. Our capital allocation policy remains valid and we will this fiscal year and in the future increase value for our shareholders and improve our capital efficiency.
- Now I will provide you with some more details to the respective points mentioned so that you hopefully gain a good level of understanding of my leadership and direction for Olympus.







(Slide 17)

- Our company strategy is easy to summarize and comprehend.
- We have defined 3 strategic priorities:
  - Patient safety and sustainability
  - Innovation for growth
  - Productivity
- We invest and will harvest from 4 strategic value pools:
  - Business and Global Expansion
  - Strategic M&A
  - Care Pathway Enhancement
  - Intelligent Endoscopy Ecosystem
- We prioritize resources and investments in 3 focus areas:
  - Gl
  - Urology
  - Respiratory





#### (Slide 18)

- As announced in the company strategy, we will invest approx. ¥60 billion over the next three years in strengthening QARA. These will be invested in both remediation and transformational activities, which can not clearly be segregated due to the complexity and dependency of the different projects and we have therefore consolidated remediation and transformation under one holistic Program management, which we named ELEVATE.
- We believe that ELEVATE will be one important enabler for innovation, growth, and improved profitability through sustainable benefits such as improved lifecycle management and digitally-enabling processes to reduce costs, improve effectiveness, and shorten time to develop, clear and launch products.
- Once more, the remediation of the findings that led to our three warning letters as committed to FDA is the undebatable top priority. But we will at the same time unleash Olympus' full potential. We do not want to miss out on this opportunity for fundamental change.





(Slide 19)

 In addition to the QARA efforts I have just described, we are also making investments and implementing initiatives in the three strategic priorities to achieve sustainable growth and value creation over the mid-term, and I would like to introduce some of those examples today.





### (Slide 20)

- As one of our remediation and transformation projects, we have strengthened our capabilities and completely revisited our structure and processes for regulatory approvals.
- I am proud that we launched EVIS X1 endoscopy system as promised in the U.S. and even earlier than planned in China. EVIS X1 is now available in all relevant markets worldwide. It will provide the company with stable growth and cash flow - in markets where we launched already a few years ago and from now on also in the U.S. and China. In China, the effect may delay due to the local anti-corruption efforts. So we are incredibly excited about this progress as we will be able to cover approximately 50% of our sales for further growth potential.





### (Slide 21)

- In the last months, I had numerous opportunities to talk with healthcare professionals at congresses in Europe and Japan and at other occasions. Their feedback is unanimously reassuring and everyone is specifically praising that we have reached the next dimension of visualization.
- Therefore, please let me highlight some of the specifications that give us again a unique position in the market, ahead of competition.
- The EVIS X1 endoscopy system is our most advanced endoscopy system and introduces several easy-to-use technologies that aim to revolutionize the way gastrointestinal disorders can be detected, characterized, and treated.
- The imaging (visualization) advancements include TXI, RDI, NBI, EDOF and ENDO-AID CADe.
- The EVIS X1 system first launched in Europe and has seen immense success and adoption. A recent customer testimonial claimed that "The imaging capabilities delivered by the EVIS X1 platform really improve our capabilities to diagnose lesions and GI cancer at an earlier stage than was possible before."
- The EVIS X1 provides a combination of diagnostic and therapeutic innovations to streamline and improve endoscopic procedures and scope handling.
- We are excited to continue to elevate the standard of care with EVIS X1.



# TSD offers a compelling portfolio of differentiated solutions with a robust pipeline



#### Steady progress is made in line with the company strategy for sustainable growth. GI-Endotherapy Double-digit growth in our ESD/EMR, ENDOCUFF VISION, EndoClot portfolios Acquisition\*1 of broad metal stent portfolio will significantly accelerate our global position and 首 options in biliary tract, esophagus, colon, and duodenum treatments Differentiated solutions such as EVIS X1 bronchoscopes and EU-ME3 endoscopic ultrasound Respiratory processor expected to drive robust future growth Committed to delivering meaningful innovation to optimize patient outcomes in bronchoscopy $\mathcal{C}$ and lung cancer staging & diagnosis procedures Launch of single-use ureteroscope will expand clinician options Urology Portfolio of Laser and Ultrasonic lithotripsy systems enables market share capture PLASMA+ Technology system, one of the growth drivers, continues solid growth. Expanded reimbursement for differentiated MIS BPH device which provides better clinical outcomes and elevates the standard of care\*2 nt implant and preserves sexual function and continence, while OLYMPUS Page 22 No data copy / No data transfer permitted

### (Slide 22)

- Sales growth in TSD is more impacted by remediation activities and unfortunately we have not yet solved all our supply chain challenges. Nevertheless, the basics are still in place:
- In GI-Endotherapy, complementary to our core GI portfolio, we have built a broad and differentiated GI-Endotherapy portfolio of ERCP, ESD, Sampling and Hemostasis solutions. Sales in U.S. grew in the first half double digit, which demonstrates our strong competitiveness in these therapeutic areas.
- As you are aware, we are in closing discussions with Taewoong Medical. Their product portfolio is largely complementary to ours and we regard their metallic stent portfolio as a significant future growth driver.
- In Respiratory, we lead market position in pulmonary and EBUS bronchoscopes, and our investments in single-use airway management scopes and the Slim-EBUS scope, which are under development, are expected to reinvigorate the growth in this segment.
- In Urology, for the upper urological tract, Olympus was the first company to launch the new thulium fiber lasers for lithotripsy and we command the top market share in this category for both the laser systems as well as the consumable fibers. Competition has increased in this segment and we are currently revisiting our go to market strategy for the U.S.
- In the lower urological tract, we have a similarly compelling and market-leading portfolio of solutions for the treatment of bladder cancer and BPH. We expect to see significant growth from the PLASMA+ Technology system and more good news to come on the following page.





### (Slide 23)

- Today, I am delighted to introduce iTind, which we expect to be a mid- to long-term growth driver for Urology.
- iTind is a minimally invasive treatment device that contributes to early improvement of symptoms of BPH (benign prostatic hyperplasia). It does not require cutting or heating of prostate tissue, does not require permanent device implantation, and contributes to avoiding complications associated with other treatments.
- For patients, it is also a great way to maintain sexual and urinary function and recuperate at home, as it does not require an uncomfortable catheter and can be inserted with a simple procedure without hospitalization.
- For iTind, on October 20, 2023, the American Medical Association (American Medical Association) CPT Committee published its decision to establish two Category I CPT codes, a reimbursement code for clinics, which is expected to go into effect in January 2025.
- Although we have already obtained reimbursement in hospital outpatient (HOPD) and Ambulatory Surgical Center (ASC) settings, iTind is in high demand in the clinic or office setting due to its minimally invasive device and day treatment capability, and more patients and physicians will have access to the novel iTind procedure.
- The U.S., where the CPT code applies, accounts for approx. 40% of BPH patients worldwide, and iTind is expected to drive future growth in the urology field.





(Slide 24)

- Next, we will discuss the efforts to improve "Productivity".
- Since this fiscal year, we are not a conglomerate of different businesses, but a pure MedTech player.
- Now we have the opportunity to create an operating model that puts the divisions on top of the organization with the full accountability for the global P&L and verticalize all supporting functions with an aligned set of targets and KPIs and clarity about accountability.
- We have already allocated targets for productivity improvements in fiscal 2025 and will in addition take a more structured approach next year to baseline the global organization, clarify value contribution and benchmark with industry benchmarks to seek for further simplification and higher efficiency.









(Slide 26)

- Regarding capital allocation, the policy of investing in innovation, business, and M&A remains unchanged, with business investment as the top priority. In terms of M&A, we will continue to strengthen our product portfolio through tuck-in M&A opportunities that complement and enhance our existing businesses and fit our portfolio in focus disease areas in GI, urology, and respiratory.
- As in the past, we aim to increase dividends to shareholders in a stable and gradual manner and will consider share buyback when there are surplus funds available, after securing sufficient liquidity on hand for working capital and investments.





### (Slide 27)

- We announced today that we decided on an additional share buyback of ¥80 billion. The total share buyback for fiscal 2024 is expected to be ¥180 billion.
- The total shareholder return ratio for fiscal 2024, including an annual dividend forecast of 18 yen per share, is expected to be 69.5%.
- We will proactivity continue to consider share buyback in accordance with our capital allocation policy for fiscal 2025 and 2026.
- We are committed to allocating our capital with a view to improve the capital efficiency of Olympus and optimize returns to our shareholders.





#### (Slide 28)

- This is the last slide of my presentation. As we are holding the Q2 Earnings Call today it is not the right time to update our mid-term target until fiscal 2026 with you. Nevertheless, I would like to give you today at least an indication of how I expect our financial KPIs will develop in the next two years and beyond.
- We are facing temporary headwinds on our top line caused by our quality remediation efforts, macropolitical and economical factors and some supply chain shortages. But we take actions to mitigate those headwinds and defend shareholder value because we believe we have a great business and the right strategy in place.
- In fiscal 2025 our remediation will not be finalized. I also don't expect that the macropolitical and economical headwinds we experience this fiscal year, will go away quickly. It is too early to say, but while I believe sales growth will be higher than this year, I don't expect a v shape recovery.
- Our EPS target is including the ¥100 billion share buy back but not the one announced today. Also FX is not included. We aim to achieve an EPS growth well above the target of 8%, as we will proactivity continue to consider share buyback in fiscal 2025 and fiscal 2026, in addition to a share buyback of ¥180 billion in total in fiscal 2024. Part of being a leading global MedTech company is having industry-leading capital efficiency so we have room to improve our capital efficiency.
- We have started already our productivity measures, but some of them will take time to fully positively impact SGA and bottom line in fiscal 2026.
- With all this said, in fiscal 2026 I expect us to achieve our mid-single sales growth target and adjusted operating margin to finally meet our target of 20%.
- After fiscal 2026 I expect Olympus to be set up for steady margin expansion above 20% by higher sales growth on a more efficient global operating model. Thank you very much.

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# 2Q of Fiscal 2024 Results by Segment

|                              | 6 N                       | Nonths (Apr Sep.) |        |                |                        | 2Q (Jul. – Sep.) |        |                |                       |
|------------------------------|---------------------------|-------------------|--------|----------------|------------------------|------------------|--------|----------------|-----------------------|
| (Billions of yen)            |                           | FY2023            | FY2024 | ΥοΥ            | After FX<br>adjustment | FY2023           | FY2024 | ΥοΥ            | After F)<br>adjustmen |
| ESD                          | Revenue                   | 258.5             | 270.9  | +5%            | +1%                    | 141.6            | 143.7  | +1%            | -3%                   |
| ESD                          | Operating profit          | 68.9              | 50.9   | -26%           | -33%                   | 44.1             | 28.7   | -35%           | -38%                  |
|                              | Revenue                   | 152.9             | 159.7  | +4%            | 0%                     | 80.6             | 82.5   | +2%            | -2%                   |
| TSD                          | Operating<br>profit(loss) | 29.8              | -28.5  | -¥58.3 billion | -¥57.2 billion         | 16.4             | -38.2  | -¥54.7 billion | -¥52.3 billior        |
|                              | Revenue                   | 5.7               | 6.1    | +8%            | +3%                    | 2.6              | 2.7    | +2%            | -4%                   |
| Others                       | Operating<br>profit(loss) | -0.8              | 1.0    | +¥1.8 billion  | +¥1.8 billion          | -0.5             | 1.1    | +¥1.6 billion  | +¥1.6 billior         |
| Elimination and<br>Corporate | Operating<br>profit(loss) | -4.3              | -18.6  | -¥14.3 billion | -¥14.0 billion         | -10.9            | -9.3   | +¥1.6 billion  | +¥1.8 billior         |
| Consolidated                 | Revenue                   | 417.1             | 436.6  | +5%            | 0%                     | 224.8            | 228.9  | +2%            | -2%                   |
| Total                        | Operating profit          | 93.6              | 4.8    | -95%           | -99%                   | 49.1             | -17.7  | -¥66.8 billion | -¥65.6 billior        |
|                              | Revenue                   | 52.7              | 0      | -              | -                      | 30.9             | 0      | -              |                       |
| Discontinued<br>operation    | Operating<br>profit(loss) | -4.9              | 348.2  | -              | -                      | -1.1             | 0.6    | -              |                       |

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# Other income and expenses

| Billions of yen)  | FY2023 6M                  | FY2024 6M  | Change | (Billions of yen) | FY2023  | FY2024   | Change |
|-------------------|----------------------------|--|--------|-------------------|---|--|--------|
| Other<br>income   | 19.4                       | 2.5  | -16.8  | Other<br>income   | 23.7  | 3.5  | -20.2  |
| Major items       | Gain on sales of land 16.4 | Gain on transfer of collagen<br>business 1.1   |        | Major items       | Gain on sales of land 16.4<br>Medi-Tate Reversal of<br>conditional consideration 1.3                              | Gain on transfer of collagen<br>business 1.1   |        |
| Other<br>expenses | 5.1                        | 64.3   | +59.2  | Other<br>expenses | 13.9  | 78.0   | +64.2  |
| Major items       | Transform Olympus cost 1.7 | Veran Medical Technologies<br>Inc. related loss 49.6<br>Expenses related to FDA<br>Responses 11.9<br>Impairment of development<br>assets 1.0 |        | Major items       | Transform Olympus cost 2.4<br>Impairment of development<br>Assets 1.8<br>Expenses related to FDA<br>Responses 1.9 | Veran Medical Technologies<br>Inc. related loss 51.0<br>Expenses related to FDA<br>Responses 20.0<br>Impairment of development<br>assets 1.0 |        |









### Key Product Catalysts: Endoscopic Solutions Division (As of Nov. 9, 2023)

#### ESD Key priorities for FY2024

- Accelerate EVIS X1 sales growth in Europe, Japan and Asia Pacific
- Aim to launch EVIS X1 in the US in middle of FY2024 and prepare for launch in China
- Launch next generation EUS system in Europe and Japan successfully
- Maximize market potential in emerging countries and further expansion in China
- Introduce new generation surgical endoscopy system and improve profitability

| Growth driver now   | Just launched / Coming soon   | Beyond  |
|---|---|---|
| il endoscopy<br>EVIS X1 (EU, Japan, AP)<br>EVIS EXERA III (US, EU)<br>EVIS LUCERA ELITE (China)<br>urgical endoscopy<br>VISERA ELITE II 2D/3D/IR (US, EU, | Gl endoscopy<br>• EVIS X1 (US, China)<br>• EU-ME3 (EU, Japan, AP)<br>Surgical endoscopy | GI endoscopy<br>• Single-use duodenoscope<br>• ENDO-AID, endoscopy CAD platform<br>for EVIS-X1 (Japan, US)<br>Surgical endoscopy<br>• VISERA ELITE III (US) |
| VISERA ELITE II 2D/3D/IR (US, EU,<br>Japan, China)<br>VISERA 4K UHD (US, EU, Japan,<br>China)   | <ul> <li>VISERA ELITE III (EU, Japan, AP)</li> </ul>                                    |   |
|   |   |   |

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### Key Product Catalysts: Therapeutic Solutions Division (As of Nov. 9, 2023)



#### GI-Endotherapy

- · Expand clinically differentiated product offerings in key areas of focus: ERCP, ESD, Luminal Patency and Hemostasis devices
- Urology Expand leadership in BPH through iTind market development while maintaining resection as a primary revenue and profit growth Expand leadership in BPH through iTind market development while maintaining resection as a primary revenue and profit growth
- Drive lithotripsy growth through SOLTIVE SuperPulsed Laser System
- Respiratory
- Drive growth in lung cancer with stronger emphasis around updated EBUS-TBNA offering.
- % Reinforce strength in respiratory endoscopy through continued focus on driving adoption of X1 bronchoscopy platform Growth driver now Just launched / Coming soon Beyond **Growth rate**<sup>1</sup> GI-EndotherapySingle-use cholangioscope **GI-Endotherapy GI-Endotherapy** in FY2024 1 product (US)6 products (EU) Visialide series ESD Knife Urology • Cystoscope 5 products (Japan) EZ Clip / QuickClip Pro 1 product (China) EndoJaw Urology • ESG-410 (US, Japan, AP) • Single-use ureteroscope (US, AP, Japan) • SOLTIVE SuperPulsed Laser System (Japan) • ITind (US, EU, AP) • Resection electrodes (China) • CFC 51 Undersecone (China) Camera head Urology Video processor Resection electrodes Respiratory SOLTIVE SuperPulsed Laser System for stone + soft tissue (US, EU, AP) Slim EBUS scope EVIS X1 bronchoscope (China) OES ELITE Ureteroscope (China) Respiratory Single-use bronchoscope (US) Respiratory
  New EBUS scope (US, China)
  EVIS X1 bronchoscope (US)
  Endoscopic Ultrasound Processor (EU, Japan, AP) Bronchoscope, EBUS scopeViziShot series Spiration Valve System 1 YoY after FX adjustment EVIS X1 bronchoscope (Japan, EU, AP)

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## Expenditures, etc.



| (Billions of yen)   | FY2023   | FY2024           |
|---|--|------------------|
| R&D expenditures* (a)   | 36.1   | 35.0             |
| Capitalization of R&D expenditures (b)  | 5.6  | 6.2              |
| R&D expenses in P/L<br>(a-b)  | 30.5   | 28.8             |
|   |  |                  |
| (Billions of yen)   | FY2023   | FY2024           |
| Amortization  | 3.9  | 4.2              |
|   | End of Jun. 2023   | End of Sep. 2023 |
| R&D assets  | 59.9   | 60.8             |
| *Capitalization of R&D expenditures (b) is incl<br>**Capitalization of R&D expenditures (b) is inc<br>In addition, the Olympus Group has adopted I<br>assets below are included in capital expendit.<br>(FY203.20; ¥4.3 billion, FY2024.20; ¥6.9 bi | cluded in capital expenditures.<br>IFRS #16 "Leases" from FY2020, and<br>Ires. | right-of use     |

#### 6 Months (Apr. to Sep.) and Full-year Forecasts



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# Foreign Exchange and Sensitivity

As a general rule, we use average value for latest month as exchange rates for full-year forecasts

#### Foreign exchange rate FY2024 Forecasts as of August 9 FY2024 Latest Forecasts FY2023 1Q FY2023 2Q FY2024 1Q FY2024 2Q (Yen) Yen/U.S. dollar 129.57 138.37 137.37 144.62 132 Yen/Euro 138.12 139.34 149.47 157.30 144 Yen/CNY 19.58 20.19 19.56 19.94 19

#### Forex sensitivity (annualized impact)

| (Billions of yen)     | Revenue | Operating profit |
|-----------------------|---------|------------------|
| U.S. dollar (per yen) | 2.5     | 0.7              |
| Euro (per yen)        | 1.6     | 0.6              |
| CNY (per yen)         | 5.8     | 3.5              |

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