





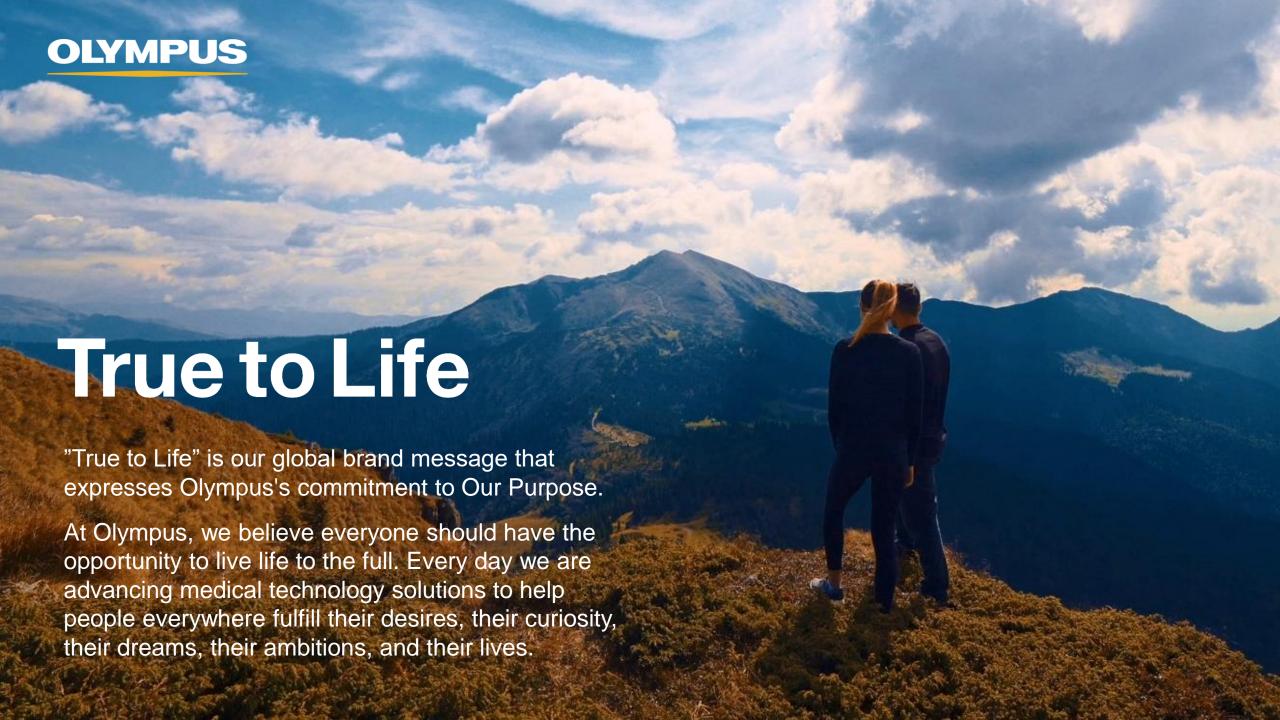


## **Olympus Corporation**

**Company Presentation** 

#### **Disclaimer:**

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### **Our Contribution to Patients Care**

1.9 million

New Incidents of Colon Cancer

Source: https://gco.iarc.fr/today/data/factsheets/cancers/39-Allcancers-fact-sheet.pdf, GLOBOCAN 2020

# 51 million

Colonoscopies Performed Worldwide

\*Numbers of the US, Canada, Poland, South Korea, Australia, India, and Russia: As of 2022Japan: As of 2020 China, Germany, France, Italy, Spain, the UK: As of 2019

### **Our Contribution to Patients Care**



Source: Based on the Company's research, as of March 2023

TOP 3

#### **Cancers Treated**

Olympus provides products/solutions for lung, colorectum and stomach

- Three cancers from the top 5\* highest incidence of cancers

\*Top 3 highest incidence of caners excluding breast and prostate cancer, as of March 2023. Source: https://gco.iarc.fr/today/data/factsheets/cancers/39-All-cancers-fact-sheet.pdf, GLOBOCAN 2020

### Making people's lives healthier, safer and more fulfilling



32,805

**Employees Worldwide\*** 

\* As of March 2023, Including discontinued operation 4,124

38

**Countries or Regions\*** 

\* As of March 2023

### Making people's lives healthier, safer and more fulfilling



**TOP 100** 



**291** 

#### **Global Innovator**

Olympus has been awarded as one of the top 100 most innovative companies in the world.

https://clarivate.com/top-100-innovators/

#### **Awards**

Since 2012 to 2020, and in 2022 and 2023, Since 1966, Olympus has been consistently honored with national and international design awards for its innovative product designs\*

\*As of March 2023



14,000

#### **Patents**

across our product portfolio\*

\*As of March 2023



CO2 "0"

#### **Emissions by 2030**

We set as a target of achieving net zero CO2 emissions by 2030 from our site operations

\*As of March 2023





### **Revenue by Business Divisions**

¥11.9 bn 1.3%

Other

¥881.9 bn March 2023

¥318.2 bn 36.1%

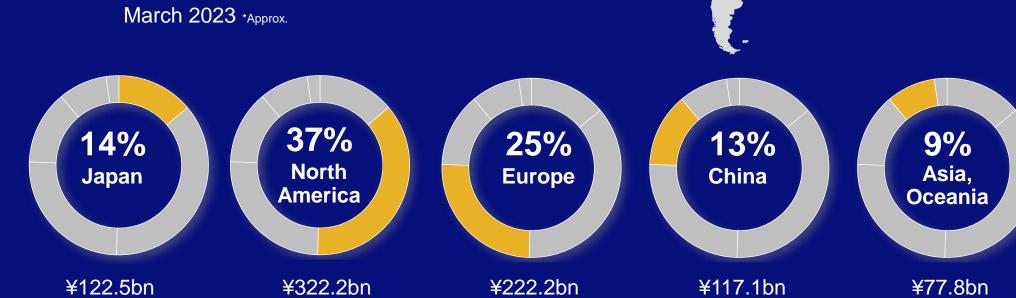
**Therapeutic Solutions** 

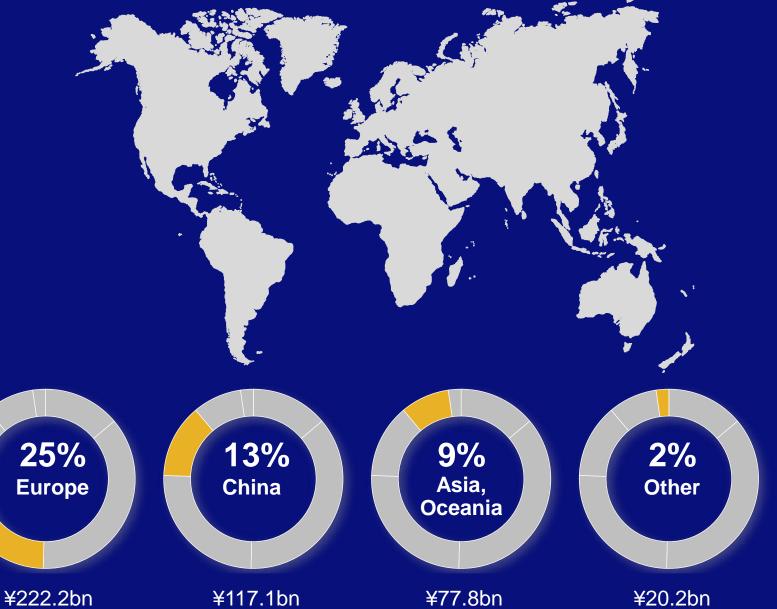
¥551.8 bn 62.6%

**Endoscopic Solutions** 

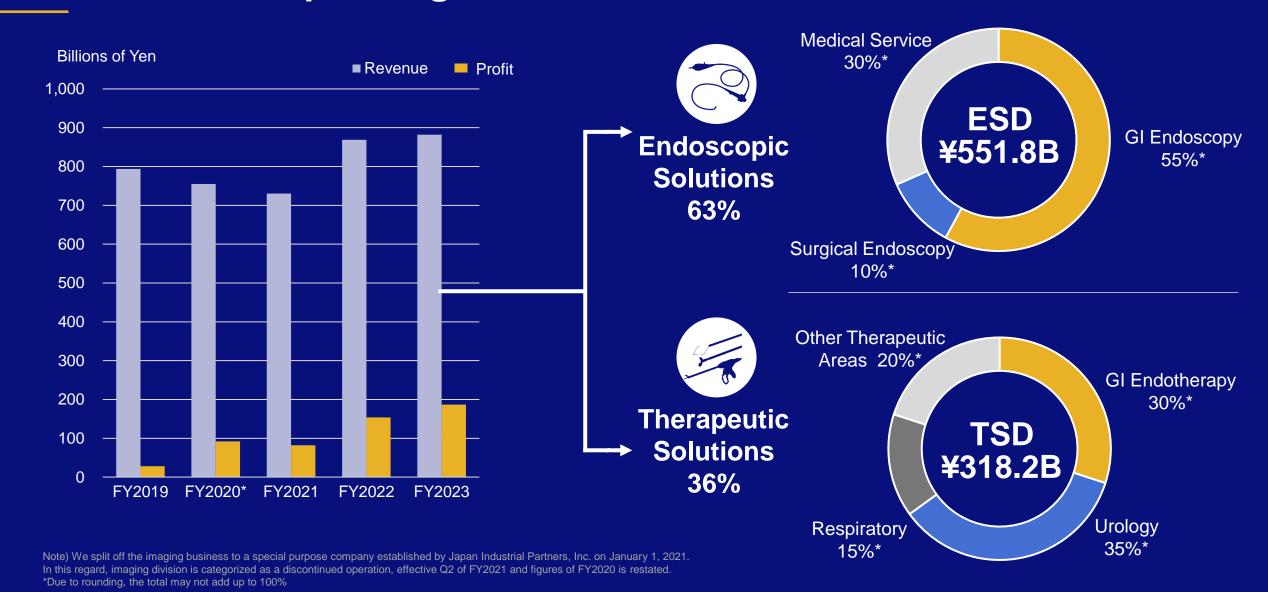
### Revenue by Region







### **Revenue and Operating Profit**



### **Endoscopic Solutions**

**Gastrointestinal Endoscopy System** 

**Surgical Endoscopy System** 

Reprocessing

**Customer Solutions** (Digital Healthcare Solutions)

**Medical Services** 



Video endoscopy system





Endoscope reprocessor



**Customer Solutions** Virtual Collaboration



Repair center

4K surgical endoscopy system 3D surgical endoscopy system

Note: Products or devices presented include future technology which may be pending regional regulatory approval and are not available for sale in all regions.

### **Therapeutic Solutions**

#### **Endotherapy Devices**

#### **Urology**





knife



**Ureteroscopes** 

TFL lithotripsy fibers







iTind ™ System<sup>1</sup>



PLASMA+TM resection generator and PLASMA+ consumables



1 iTind procedure does not require a permanent implant and preserves sexual function and continence, while reducing the need for a post procedure catheter. Procedure can be done in the MD office setting.



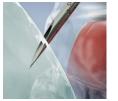
Retrieval basket

Note: Products or devices presented include future technology which may be pending regional regulatory approval and are not available for sale in all regions.



Bronchoscopy (traditional and single-use) and endoscopic devices





EBUS™ bronchoscope 2 and EBUS™ -TBNA needles3

Soltive<sup>TM</sup>

System

SuperPulsed Laser



Endobronchial valves<sup>4</sup>

2 EBUS:Endobronchial ultrasound

3 EBUS-TBNA: Endobronchial ultrasound-guided transbronchial needle aspirations

4 The device is approved as Humanitarian Device Exemption. Authorized by Federal law for use in the treatment of air leaks. The effectiveness of this device for this use has not been demonstrated.

#### **Surgical Energy Devices**

Surgical Energy Device

#### **Ear, Nose and Throat**

Rhino-laryngo scope

#### **Gynecology**

Rigid endoscope (Telescope)





### **Guiding Principles**

# Patient safety and sustainability

- Resolve pending commitments to the FDA, build a foundation of trust through measurable actions and data with regulatory bodies and with our customers.
- **2** Lead in organization health and ESG

### Innovation for growth



- Strengthen the Olympus® brand; elevate the experience of our customers
- Grow our business through purposeful innovation and acquisitions

#### **Productivity**



- Build a high performing organization focused on patient safety and product quality
- Support simplicity and operational efficiency



OLYMPUS

### **Four Value Pools**



Business and Global Expansion

- Increased demand for endoscopic procedures for diseases in our focus areas of GI, urology, and respiratory due to the increase in cancer and chronic diseases
- Regional expansion of the EVIS X1™ endoscopy system as our growth driver
- Sustainable growth opportunities in China



Care Pathway Enhancement  Enhancing patient care pathways in key areas such as early detection, characterization/diagnosis/staging, and treatment to meet everchanging expectations for patient care



Strategic M&A

Focus on tuck-in M&A\* in core or highgrowth adjacencies

\* M&As that fit our portfolio and complement or enhance our existing business



Intelligent Endoscopy Ecosystem Shaping a new era of Intelligent, Al-powered endoscopy

#### For a Sustainable Growth

We will continue to Focus on disease states where Olympus can have an impact as an industry-leader and Shape and Enable future growth by investing in new ways to elevate the standard of care.



#### Activities to enable investments and innovation



- Execute transformation with the aim of a single global quality system and fully harmonize processes
- Enhance Global Quality and Compliance functions to support consistent execution
- Resolve compliance issues and complete remediation



- Apply an unmet need-oriented innovation approach
- Invest for future by furthering an innovation engine
- Pro-actively seek out strategic partnerships
- Work to accelerate time-tomarket



Mfg & SCM – opportunity for COGS improvements

- Improve efficiency and cost to apply a fit-for-purpose organization and processes
- Actions include site and resource streamlining, fast-track efficiencies, procurement and supply chain best-practices, and uncover benefits from digitization



- Further fine-tune our global governance and operation to establish a high-performing organization of a global medical company that unlocks capital to drive innovation
- Enable cross-functional and effective decision-making, with efficient resource allocation and rigorous execution to fund & deliver key projects

\*TOM = target operating model

Support patient safety according to the highest industry standards



#### **FY24-26 Financials**

#### Competitive growth along with steady value creation



<sup>\*</sup>constant currency basis \*\*Adjusted for extraordinary Items

<sup>-</sup> Exclude "Other income / expenses" - No adjustment will be made for the impact of exchange rate fluctuations; actual exchange rate will be used



### **Common Topics in ESG\***







<sup>\*</sup>Major examples only / not limited

### ESG six focus areas and materiality topics with top priorities



Healthcare Access and Outcome

Contribution to health equity and access



Compliance,
Product Quality
and Safety

Quality and safety in product, service and solution



Responsible Supply Chain

Supply chain risk mitigation and resilience



Healthy Organization

Diversity, equity and inclusion



Carbon Neutral
Society and
Circular
Economy

Circularity through product stewardship, carbon emissions (Scope 1, 2 and 3)



#### **Healthcare Access and Outcome**





+20%

Training in Emerging countries

CRC\* related training in target emerging countries and regions



+20%

Training provided with HCPs

CRC\* related online / hybrid training provided with HCPs globally



<sup>\*</sup> CRC: Colorectal cancer

### **Compliance, Product Quality and Safety**





Quality and safety in product, service and solution

Timely ESG disclosures

According to SASB Standards





### **Responsible Supply Chain**







### **Healthy Organization**





30%

Promoting the Advancement of Women

Management positions held by women

by FY28 globally

100%

**Paternity Leave** 

Eligible male employees in Japan take parental leave by

by FY26





### **Carbon Neutral Society and Circular Economy**







**Net-zero** 

Net-zero GHG emissions across and 2\* by 2030 scope 1, 2 and 3\* by 2040

In our site operations across scope 1

**Carbon Neutral** 



Scope 1: Direct greenhouse gas emissions by combustion of fuels in our sites

Scope 2: Indirect greenhouse gas emissions from our sites use of electricity, heat or steam supplied by other companies

Scope 3: Other indirect greenhouse gas emissions (excluding Scope 1 and Scope 2)

### **Corporate Governance**









### **An Evolution in Corporate Culture**

#### A Healthy Organization

Committed to delivering Olympus' Purpose by creating a working culture where everyone is empowered to perform their best

#### **Purpose-driven**



#### Inspirational Leadership

Leaders present clear strategies and guide Olympus' future

2

#### Collaboration

Collaboration across company departments and geographical regions, and realization of open and constructive

Orientation Identify discussions

3

#### External. Customer

customer and market trends and respond to future business needs by valuing new ideas

#### **Empowerment**

Anyone making decisions is recognized as bearing responsibility and charts their own career path

### 5

#### Encouraged to Challenge

**People-centric** 

Fostering a culture that values diverse ideas, and encourages taking on new challenges

### 6

#### Work-life **Balance**

Creating attractive work environments and valuing employee wellbeing

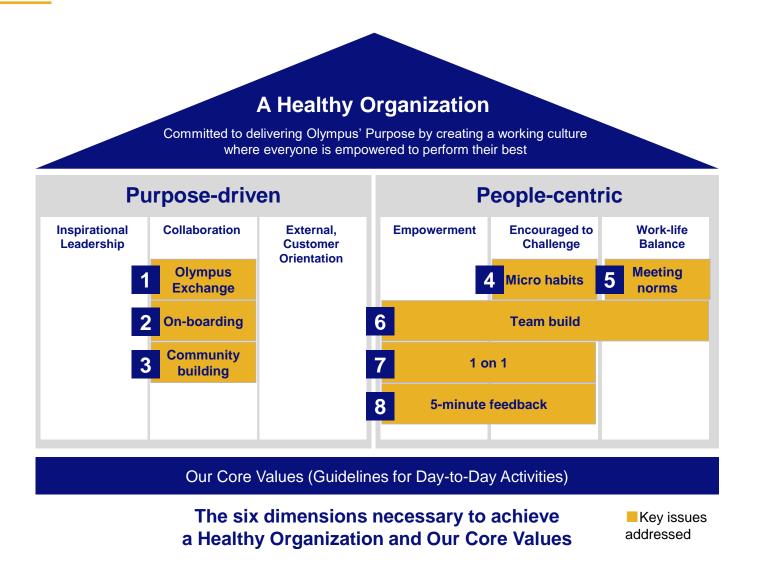
Our Core Values (Guidelines for Day-to-Day Activities)

The six dimensions necessary to achieve a Healthy Organization and Our Core Values

### **Healthy Organization**

We define our aim for a Healthy Organization as "Committed to delivering Olympus' Purpose by creating a working culture where everyone is empowered to perform their best" and we consider there to be six dimensions which is necessary to bring it to fruition. We are currently advancing initiatives at the global level to further improve those six dimensions.

### **Helpful Tools and Practices to Support Our Journey**



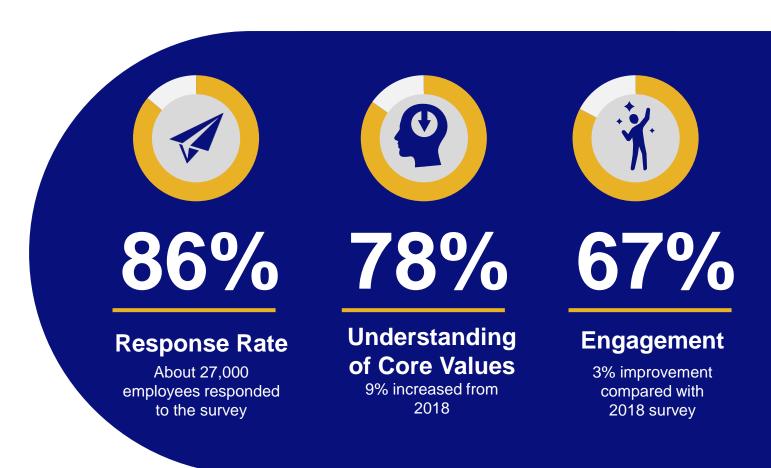
	Health Initiatives	Description
1	Olympus exchange	Cross-functional exchange of knowledge; improves understanding in areas out of own organization, and Olympus' business etc.
2	Onboarding	Content enables new joiners for better cross collaboration, and content enables first experience in global projects or environment
3	Community building	Enable colleagues to develop communities to increase cross-collaboration & networking
4	Micro-habits to encourage challenge	Encourages failure learning mindset through adopting micro-habits and sharing best practices
5	Meeting norms	Approach and tools intended to improve meeting efficiency and decrease unnecessary meetings
6	Team Build	Approach involves learning and reflection to improve understanding and create a comfortable environment within team
7	1 on 1	Support for managers and members to regularly interact, support growth of members and raise performance as result
8	5-minute feedback	A short and timely casual session to encourage two-way feedback

Note: Some other initiatives are ongoing in parallel.

### **Core Value Survey**

The Olympus Core Values Survey represents an important employee engagement tool that supports our aim to create a Healthy Organization. This survey is conducted in every 2 years.

And we conduct employee pulse check every year and aimed to track the impact and progress of the actions we derived from last year's Global Core Values Survey (GCVS), to check if we are right on track to further improve enablement, engagement, and to support retention of our employees.



As of Nov. 2022



### Follow-up Measures for Our Core Values Survey



#### **Gemba Visit**

Management visit Factory and R&D to close the gap between management and staff.

Management members gain insight into the current situation that is useful for making decisions and a collaborator in leading the company.

6,000\*

#### Global Program

We are providing training to all employees worldwide to strengthen their business and execution since we believe this is a key factor for ensuring organizational change.

No. of participants\*

4,300\*

# **Global Communication Skill Strengthening Program**

In Japan, we are undertaking the Global Communication Skill Strengthening Program to improve English proficiency and support cross-cultural understanding.

No. of participants\*

\*2020-2022 As of Nov 2022





### **Company Outline**

**Company Name** Olympus Corporation

Market Tokyo Stock Exchange, Prime Market (7733)

**Established** October 12, 1919

Director,

Representative

**Executive Officer**,

**President and CEO** 

Stefan Kaufmann

Shinjuku Monolith, 3-1 Nishi-Shinjuku **Head Office** 

2-chome, Shinjuku-ku, Tokyo 163-0914, Japan

**Share Capital** 124.643 billion yen (As of March 31, 2023)

**Consolidated** 881.9 billion yen

Revenue (Fiscal year ended March 31, 2023)

**Consolidated** 32,805 (As of March 31, 2023, Including

discontinued operation 4,124 ) Headcount



### **Executive Officers**



Yasuo Takeuchi

Director, Representative Executive Officer, and Executive Chairman and ESG Officer



Stefan Kaufmann

Director, Representative Executive Officer, President and Chief Executive Officer



**Frank Drewalowski** 

Executive Officer and Endoscopic Solutions Division Head



**Gabriela Kaynor** 

Executive Officer and Therapeutic Solutions Division Head



Chikashi Takeda

Executive Officer, Chief Financial Officer



**Nacho Abia** 

Executive Officer and Chief Strategy Officer



**Tetsuo Kobayashi** 

Executive Officer, Chief Manufacturing and Supply Officer



André Roggan

Executive Officer, Chief Technology Officer



**Shigeto Ohtsuki** 

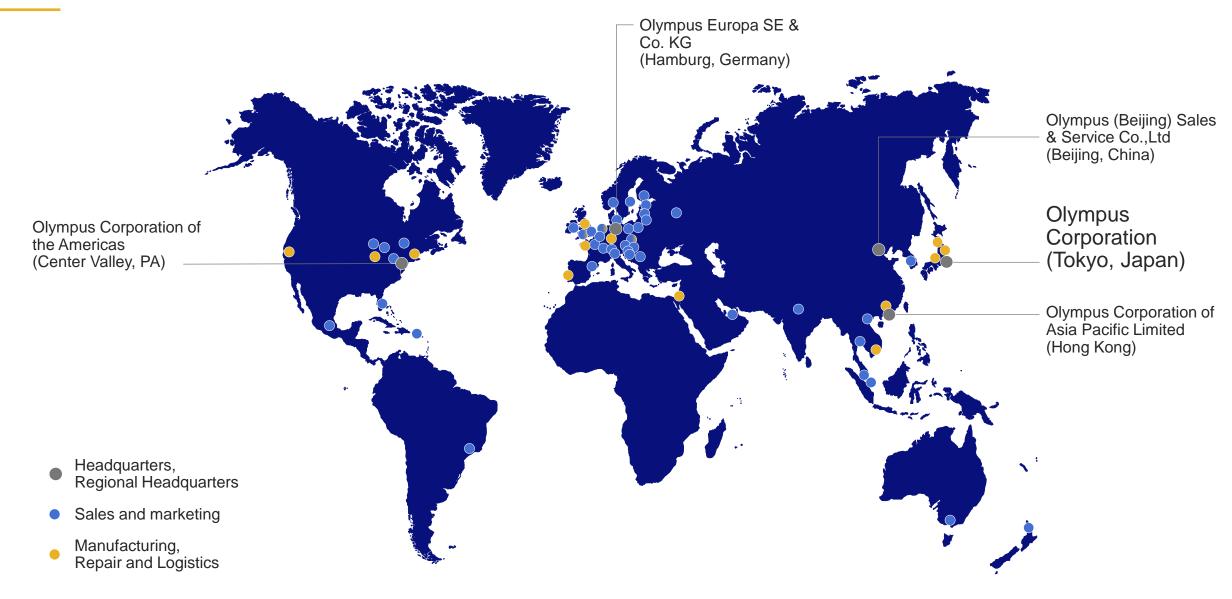
Executive Officer and Chief Human Resources Officer



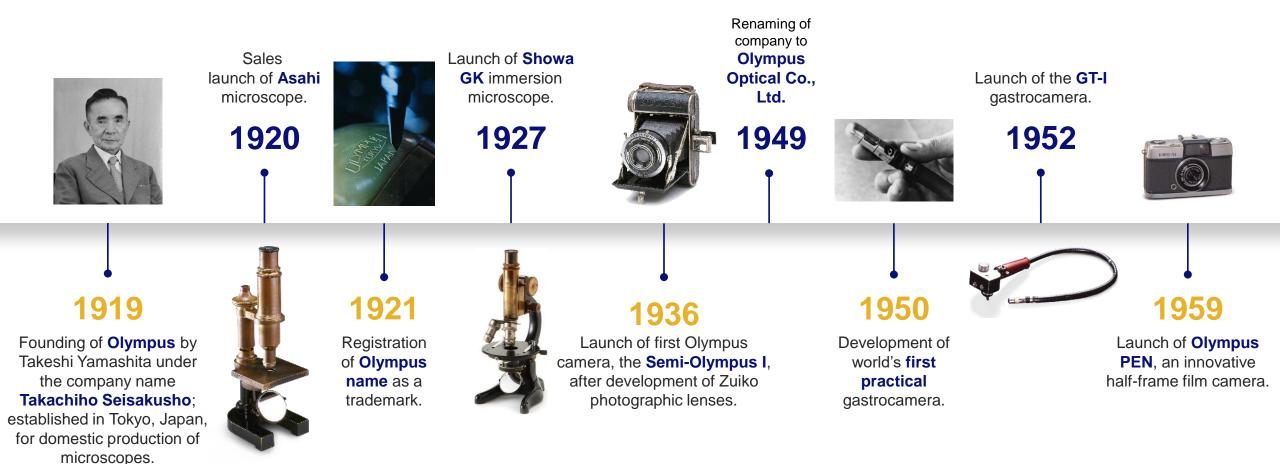
**Pierre Boisier** 

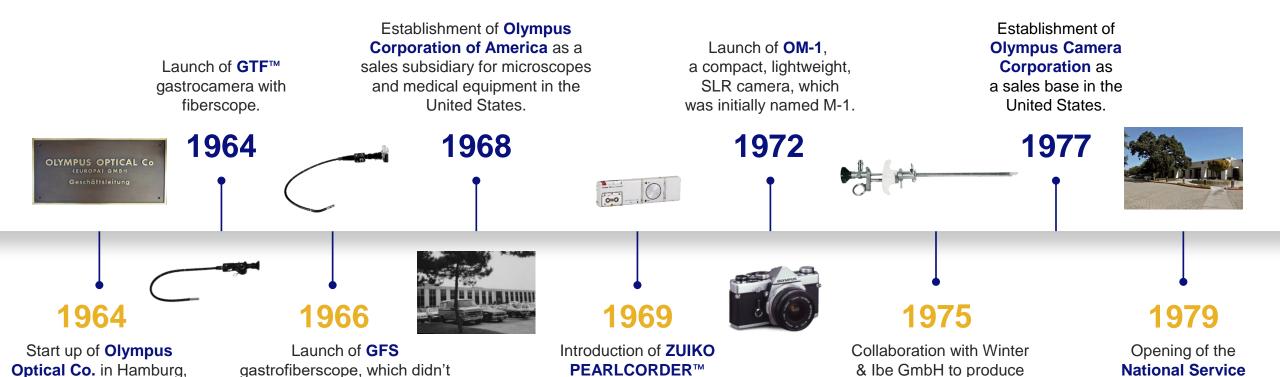
Executive Officer and Chief Quality Officer

## **Olympus Locations**



# 07 **Appendix: Olympus History**





recorder.

the world's first

microcassette tape recorder.

surgical rigid medical

endoscopes, with

Olympus supplying the

optical systems.

Center in San Jose,

California, for U.S.-

based Olympus

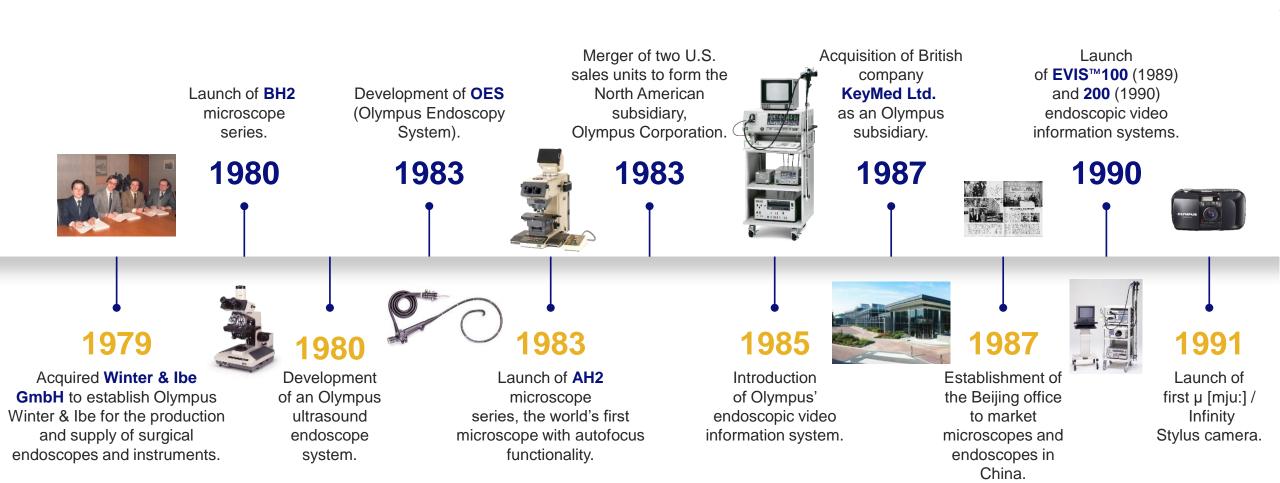
equipment repairs.

have a camera mechanism on

the tip.

Germany, as Olympus'

European headquarters.



Launch of **BX** series of biological microscopes and UIS series of object lenses, which improved product appeal in the AX, BX, CX, and IX series of microscopes.

Launch of C-800L/D-300L and C-400L/D-200L, Olympus' first consumer digital cameras.

Launch of MX50 semiconductor inspection microscope.

Introduction of **IPLEX™** industrial videoscope system.

2001



1993



1996



1996





1995

Establishment of **Olympus Endo-Repair** Europa GmbH, endoscope repair service center for the European market, in Hamburg, Germany.



Launch of FLUOVIEW™ confocal laser scanning biological microscope.



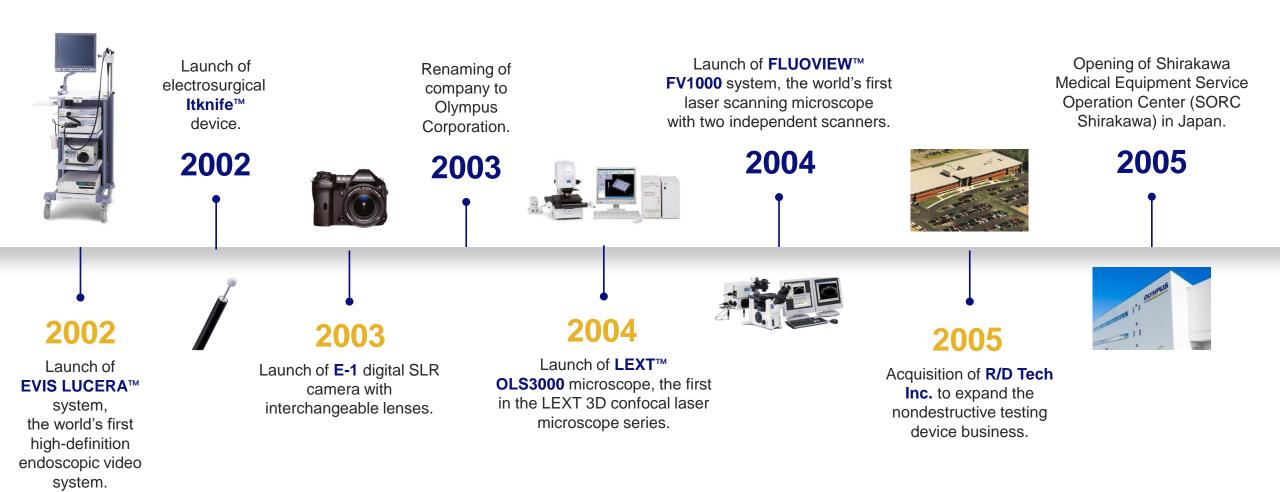
2000

Introduction of **EVIS EXERA™** series endoscopic video system.



2002

Launch of **VISERA**<sup>TM</sup> series, an integrated video system for surgery.



EXERA
II™ and EVIS
LUCERA
SPECTRUM
endoscopic video
systems.

2006



Merger with **Gyrus PLC** to deliver
additional technology and
sales/marketing knowhow
to the Olympus surgical
business.

2008



Launch of EPOCH1000 series ultrasonic flaw detectors.

2009



2010



2010

Acquisition of

Innov-X Systems,

Inc. to expand

Olympus' presence

in nondestructive

testing.

2006

Opening of Shanghai Medical Equipment Service Operation Center (SORC Shanghai) in China.



2008

Establishment of
Olympus Vietnam Co.,
Ltd. manufacturing
facility for cameras and
medical equipment.



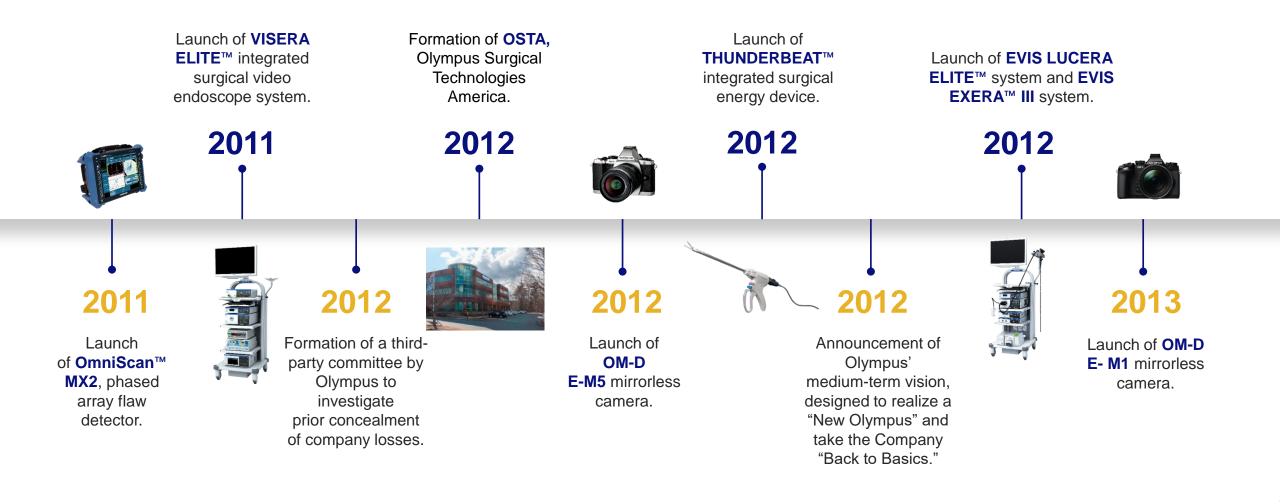
2009

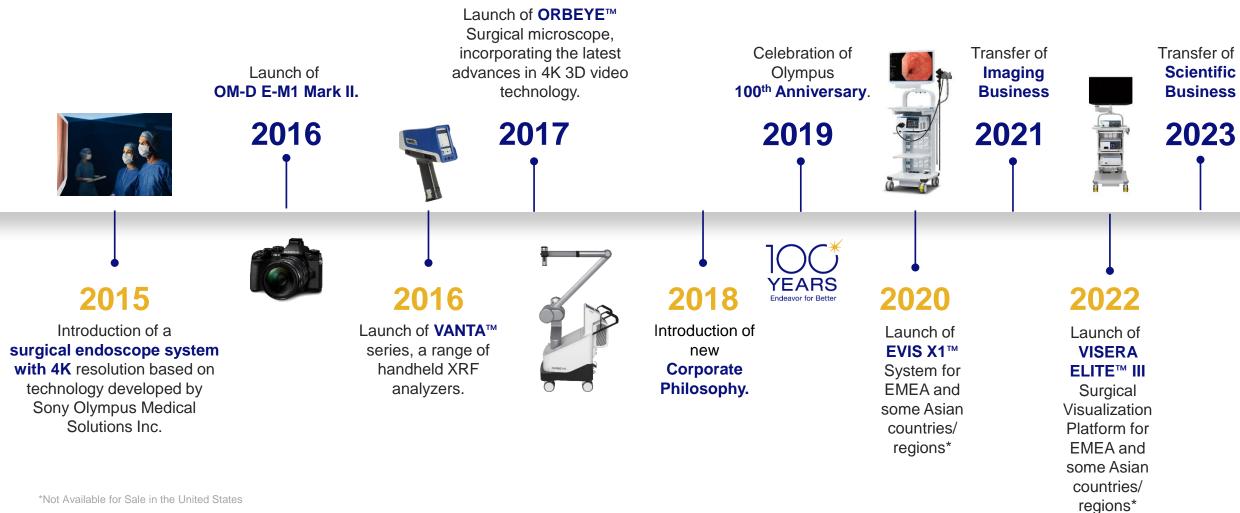
Launch of
Olympus PEN
E-P1 mirrorless camera.



2010

Formation of OSTE,
Olympus
Surgical
Technologies
Europe.





# **OLYMPUS**

