





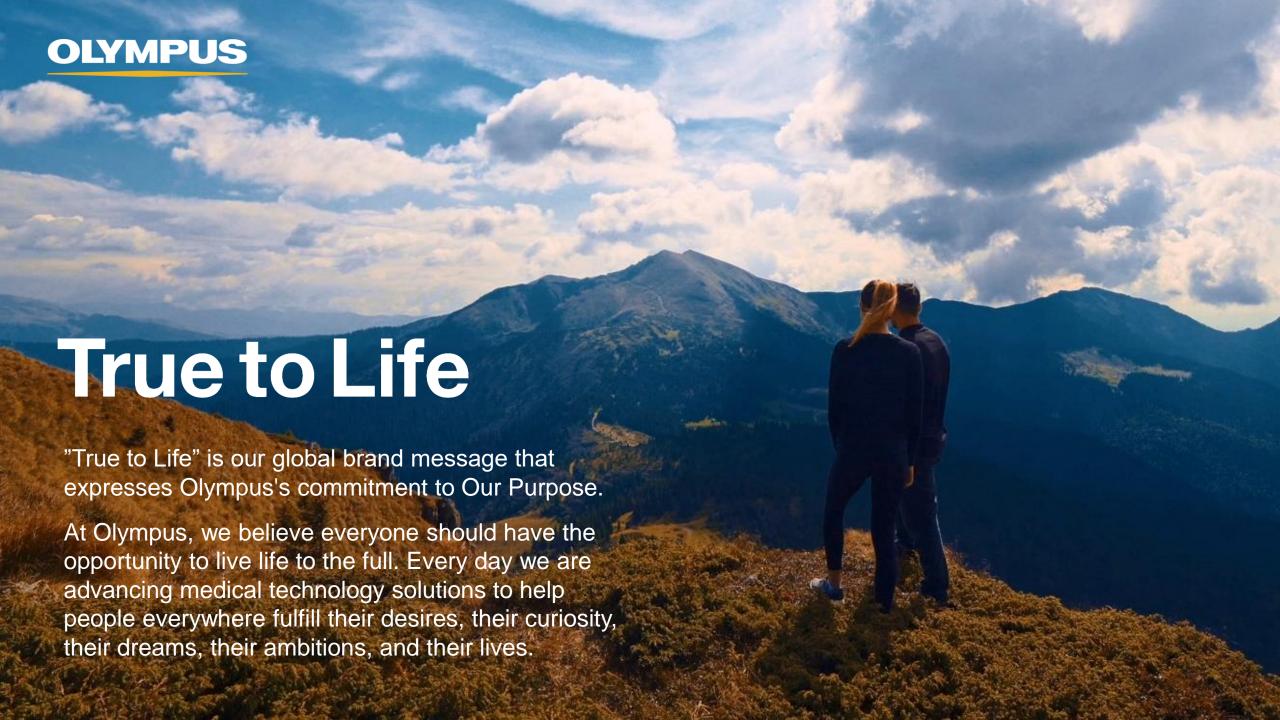


Olympus Corporation

Company Presentation

Disclaimer:

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Corporate Philosophy

OUR PURPOSE Making people's lives healthier, safer and more fulfilling

OUR CORE VALUES



Our Contribution to Patients Care

1.9 million

New Incidents of Colon Cancer

Source: : GLOBOCAN 2022 https://gco.iarc.who.int/media/globocan/factsheets/populations/ 900-world-fact-sheet.pdf

48 million

Colonoscopies Performed Worldwide

*Numbers of US, Canada, Poland, South Korea, Australia, India, and Russia (as of 2022); Japan, Germany, France, Italy, Spain, and UK (as of 2021)); China (as of 2019)



Our Contribution to Patients Care



100

Diseases or Conditions Treated

At Olympus we have versatile medical devices with the ability to treat approximately 100* diseases or conditions

Source: Based on the Company's research, as of April 2024



Cancers Treated

Olympus provides products/solutions for lung, colorectum and stomach
- Three cancers from the top 5* highest incidence of cancers

*Top 3 highest incidence of cancers excluding breast and prostate cancer Source: GLOBOCAN 2022

https://gco.iarc.who.int/media/globocan/factsheets/populations/900-world-fact-sheet.pdf



Making people's lives healthier, safer and more fulfilling



28,838

Employees Worldwide*

* As of March 2024

37

Countries or Regions*

* As of March 2024

Making people's lives healthier, safer and more fulfilling



TOP 100

Global Innovator

Olympus has been awarded as one of the top 100 most innovative companies in the world.

https://clarivate.com/top-100-innovators/



Awards

Since 2012 to 2020, and in 2022 and 2023, Since 1966, Olympus has been consistently honored with national and international design awards for its innovative product designs*

*As of March 2024



15,000

Patents

across our product portfolio*

*As of March 2024



CO2 "0"

Emissions by FY2031

We set as a target of achieving net zero CO2 emissions by FY2031 from our site operations





Revenue by Business Divisions

¥12.3 bn 1.3%

Other

¥936.2 bn March 2024

¥586.6 bn 62.7%

Endoscopic Solutions

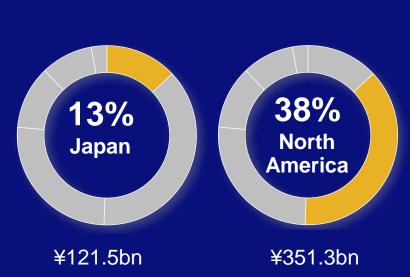
¥337.3 bn 36.0%

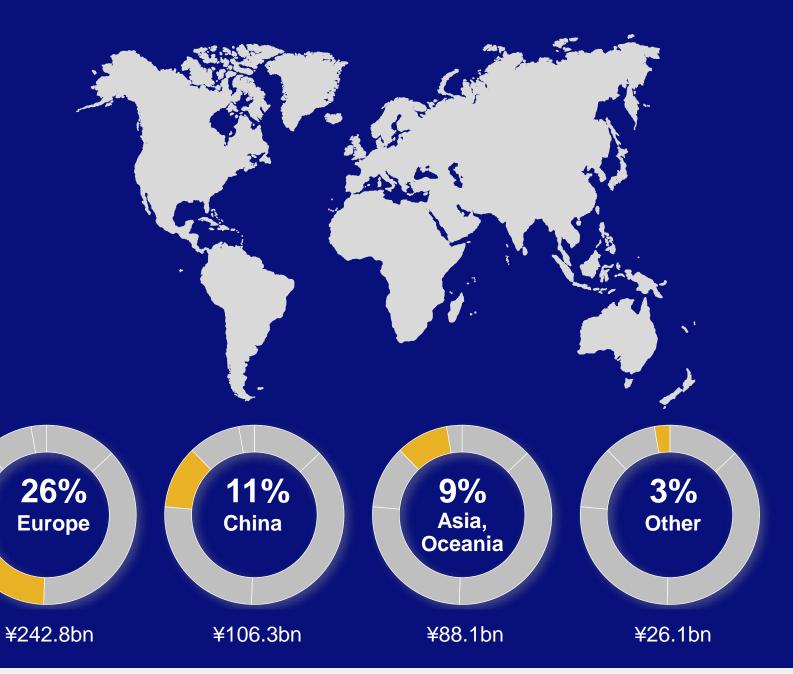
Therapeutic Solutions

Revenue by Region

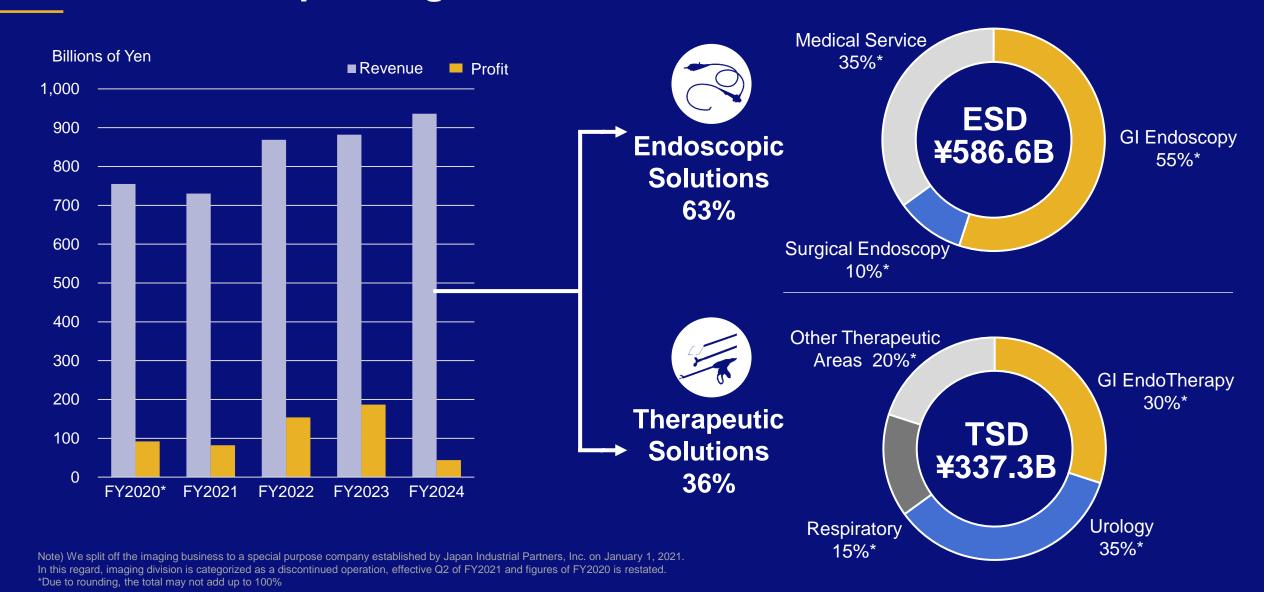


March 2024 *Approx.





Revenue and Operating Profit



Gastrointestinal Solutions Division

Gastrointestinal Endoscopy System

GI Endotherapy







CRC devices

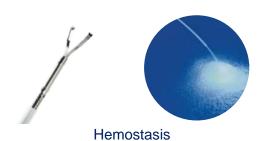




HPB devices







Ultrasound system

Endoscopic Solutions Ecosystem (Digital Healthcare Solutions)



Intelligent ecosystem operating software platform

Reprocessing





Endoscope reprocessor





Chemicals, accessories, and peripherals



Al insights and computer-aided detection/diagnosis

Medical Services





Repair center

Note: Products or devices presented include future technology which may be pending regional regulatory approval and are not available for sale in all regions.

The Digital Healthcare Solution Products and Technology shown on this slide are Concepts and Solutions Under Development – These products have not been submitted to the FDA and are Not available for Sale in the U.S.A.

Surgical and Interventional Solutions Division

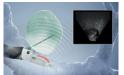
Respiratory



Bronchoscopy Systems



Bronchoscopic Devices



Lung Cancer



COPD (Chronic Obstructive Pulmonary Disease)

Urology





Visualization







Stone Management **BPH** (Benign Prostatic Hyperplasia)



BPH + Bladder Cancer

Surgical (Surgical Endoscopy, Surgical Devices, Ear, Nose, and Throat)









Advanced Energy Devices











Rhino-laryngoscopy Systems

Note: Products or devices presented include future technology which may be pending regional regulatory approval and are not available for sale in all regions. The Digital Healthcare Solution Products and Technology shown on this slide are Concepts and Solutions Under Development – These products have not been submitted to the FDA and are Not available for Sale in the U.S.A.



Guiding Principles

Patient safety and sustainability

- Resolve pending commitments to the FDA, build a foundation of trust through measurable actions and data with regulatory bodies and with our customers.
- 2 Lead in organization health and ESG

Innovation for growth



- Strengthen the Olympus® brand; elevate the experience of our customers
- 4 Grow our business through purposeful innovation and acquisitions

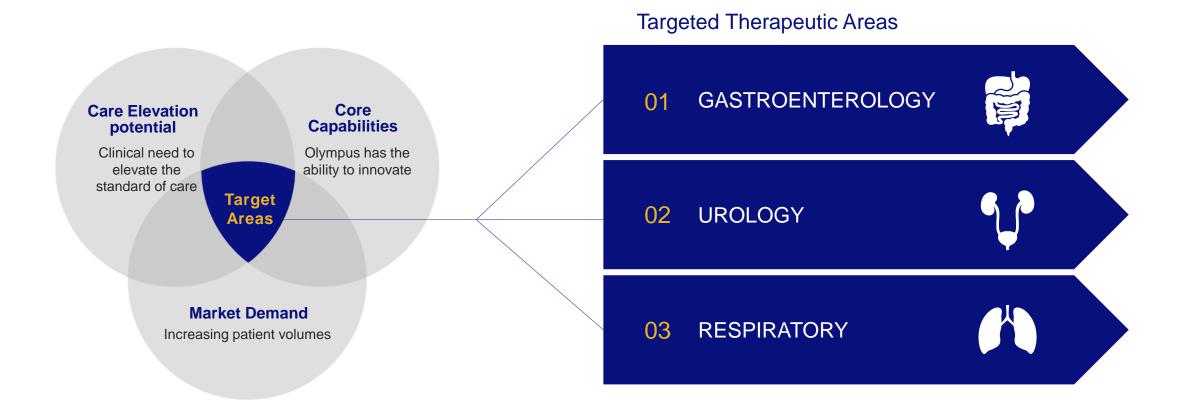
Productivity



- 5 Build a high performing organization focused on patient safety and product quality
- Support simplicity and operational efficiency



Olympus aims to grow by focusing on three therapeutic areas



We target three therapeutic areas which are a strategic fit with our mission to elevate the standard of care, for which we can provide differentiated value through our core capabilities, and for which there is growing demand.



FY2025 transition: Strong rebound based on value pools

BUSINESS AND GLOBAL EXPANSION



CARE PATHWAY ENHANCEMENT



INTELLIGENT ENDOSCOPY ECOSYSTEM



- Expected Growth momentum across GI portfolio in North America
- Regulatory clearance of our first single-use ureteroscope

Successful roadshow, first releases planned in Europe for 2H of FY2025

- Positive Feedback about EVIS X1™ Endoscopy System
- Growth opportunities in emerging markets





Activities to enable investments and innovation



- Execute transformation with the aim of a single global quality system and fully harmonize processes
- Enhance Global Quality and Compliance functions to support consistent execution
- Resolve compliance issues and complete remediation



- Apply an unmet need-oriented innovation approach
- Invest for future by furthering an innovation engine
- Pro-actively seek out strategic partnerships
- Work to accelerate time-tomarket



Mfg & SCM – opportunity for COGS improvements

- Improve efficiency and cost to apply a fit-for-purpose organization and processes
- Actions include site and resource streamlining, fast-track efficiencies, procurement and supply chain best-practices, and uncover benefits from digitization



- Further fine-tune our global governance and operation to establish a high-performing organization of a global medical company that unlocks capital to drive innovation
- Enable cross-functional and effective decision-making, with efficient resource allocation and rigorous execution to fund & deliver key projects *TOM = target operating model

Support patient safety according to the highest industry standards



FY24-26 Financials

Competitive growth along with steady value creation



^{*}constant currency basis **Adjusted for extraordinary Items

⁻ Exclude "Other income / expenses" - No adjustment will be made for the impact of exchange rate fluctuations; actual exchange rate will be used



Common Topics in ESG*







^{*}Major examples only / not limited

ESG six focus areas and materiality topics for contributing to solutions to social issues



Healthcare Access and Outcome

Contribution to health equity and access



Compliance,
Product Quality
and Safety

Quality and safety in product, service and solution



Responsible Supply Chain

Supply chain risk mitigation and resilience



Healthy Organization

Diversity, equity and inclusion



Carbon Neutral
Society and
Circular
Economy

Circularity through product stewardship, carbon emissions (Scope 1, 2 and 3)



Focus Area 1: Healthcare Access and Outcome





Olympus recognizes the healthcare business as a domain conducive to our efforts in contributing to society by exercising our prowess in the areas in which we most excel. We will aim to contribute to society by delivering innovative products that facilitate improved healthcare outcomes and training opportunities for HCPs.

Materiality Topics

Top Priority

- Contribution to health equity and access
 - Contribution to health equity
 - HCP training and enablement
 - Strategy to improve accessibility to product

KPI

CRC* related training in target emerging countries and regions:

+20%

CRC* related online/hybrid training provided with HCPs globally:

+20%

*CRC: Colorectal cancer

High Priority

- Innovation to improve healthcare outcomes
- Public awareness building on early detection and treatment

Others

Corporate citizenship and philanthropy















Focus Area 2: Compliance, Product Quality and Safety





As a company providing medical devices, Olympus' foremost priority should be the safety of patients. We are endeavoring to observe anti-corruption and other compliance measures and our accordance with the laws and regulations of respective countries to prioritize the quality and safety of our products.

Materiality Topics

Top Priority

Quality and safety in product, service, and solution

KPI

Timely ESG disclosures according to SASB* Standards

*SASB: Sustainability Accounting Standards Board

High Priority

- Business ethics and compliance
- Privacy, information, and cyber security

Others

- Tax transparency
- Ethical marketing practice
- Risks and crisis management, and risk culture
- Innovation to improve manufacturing process











Focus Area 3: Responsible Supply Chain





The stable provision of medical devices is indispensable to provide stable availability of healthcare in society. In addition to fulfilling our responsibility to deliver a stable supply of our products, we will actively work together with our suppliers to address social issues, such as those involving the environment and human rights.

Materiality Topics

Top Priority

Supply chain risk mitigation and resilience

KPI

Annual assessment/monitoring for multi-tier supply chain risks

High Priority

Human rights commitment in supply chain management













Focus Area 4: Healthy Organization





Olympus defines a healthy organizational culture as one in which each and every employee can perform at their best, and is engaged in a variety of initiatives towards its aim of becoming such an organization.

Materiality Topics

Top Priority

■ Diversity, equity, and inclusion

Management positions held by women

KPI

Eligible male employees in Japan* taking parental leave

by FY2026: 100% *Olympus Corporation

High Priority

- Employee development and engagement
- Workplace safety and human rights













Focus Area 5: Carbon Neutral Society and Circular Economy





Olympus recognizes climate change as a serious issue that endangers the integrity of the global environment, as well as being an issue which affects our business activities. We will continue to promote a variety of ongoing initiatives toward the achievement of carbon neutrality into the future.

Materiality Topics

Top Priority

- Scope 1 and 2 carbon emissions
- Scope 3 emissions
- Circularity through product stewardship

Net-zero:

KPI

Net-zero GHG emissions across Scope 1, 2, and 3 by FY2040

Carbon Neutral:

In our site operations across Scope 1 and 2 by FY2031

High Priority

- Water and waste management
- Climate risk resilience

Others

■ Environmental reporting transparency













Focus Area 6 : Corporate Governance





Olympus has, over the course of many years, focused on strengthening our corporate governance so that we remain a company that is trusted by our stakeholders. We recognize that doing so is of vital importance for the sustainability of our company and will continue to strive to enhance corporate governance into the future.

Materiality Topics

Top Priority

■ Corporate governance and reporting transparency

KPI

Enterprise Risk Management:

Applied consistently across the globe

Others

Involvement of other stakeholders













Employee Engagement and Enablement Survey

2021

Core Values Survey

 Follow-up measures: Taking action in each region to improve the issues identified from the survey

2022

Core Values Interim Survey

- Received FDA warning letters
- Launched remediation and quality transformation program Elevate

2024

Our Core Values refresh

Conduct initiatives to activate new core values

First Half of 2025

Core Values Survey

This survey will be adjusted to the refreshed core values.

Olympus has taken and tracked measures from the last Core Values Survey, an employee engagement and enablement survey conducted in 2021.

Company-wide initiatives have since included site visits by Executive Officers, optimization of decision-making processes, visualization and follow-up of the current status of employee work-life balance, and enhancement and optimization of global working guidelines.

In November 2022, we conducted a Core Values Survey Check-in to review the status of our organization and reinforced and adjusted activities to improve our culture and employee experience.

Olympus is currently working on establishing a longterm regular cadence of employee listening. The next measure planned is a Core Values Survey in the first half of 2025.



Our Development and Learning Offers Support Professional Growth and Global Collaboration



Olympus provides a wide range of development offers, both on a global and regional/local level, directed at leaders, individual contributors, and teams.

In addition, we focus on learning with and from each other to build our professional and personal skills.



Company Outline

Company Name

Olympus Corporation

Market

Tokyo Stock Exchange, Prime Market (7733)

Established

October 12, 1919

Head Office

2951 Ishikawa-machi, Hachioji-shi, Tokyo 192-8507, Japan

Share Capital

124.643 billion yen (As of March 31, 2024)

Consolidated Revenue

936.2 billion yen (Fiscal year ended March 31, 2024)

Consolidated Headcount

28,838 (As of March 31, 2024)



Executive Officers



Yasuo Takeuchi

Director, Representative Executive
Officer, Executive Chairperson,
President and Chief Executive Officer,
and ESG Officer



John de Csepel

Executive Officer and Chief Medical Officer



Frank Drewalowski

Executive Officer and Gastrointestinal Solutions



Tatsuya Izumi

Executive Officer and Chief Financial Officer



Gabriela Kaynor

Executive Officer and Chief Strategy Officer



Tetsuo Kobayashi

Executive Officer and Chief Manufacturing and Supply Officer



Seiji Kuramoto

Executive Officer and Surgical and Interventional Solutions



Syed Naveed

Executive Officer and Chief Technology Officer



Shigeto Ohtsuki

Executive Officer and Chief Human Resources Officer



Boris Shkolnik

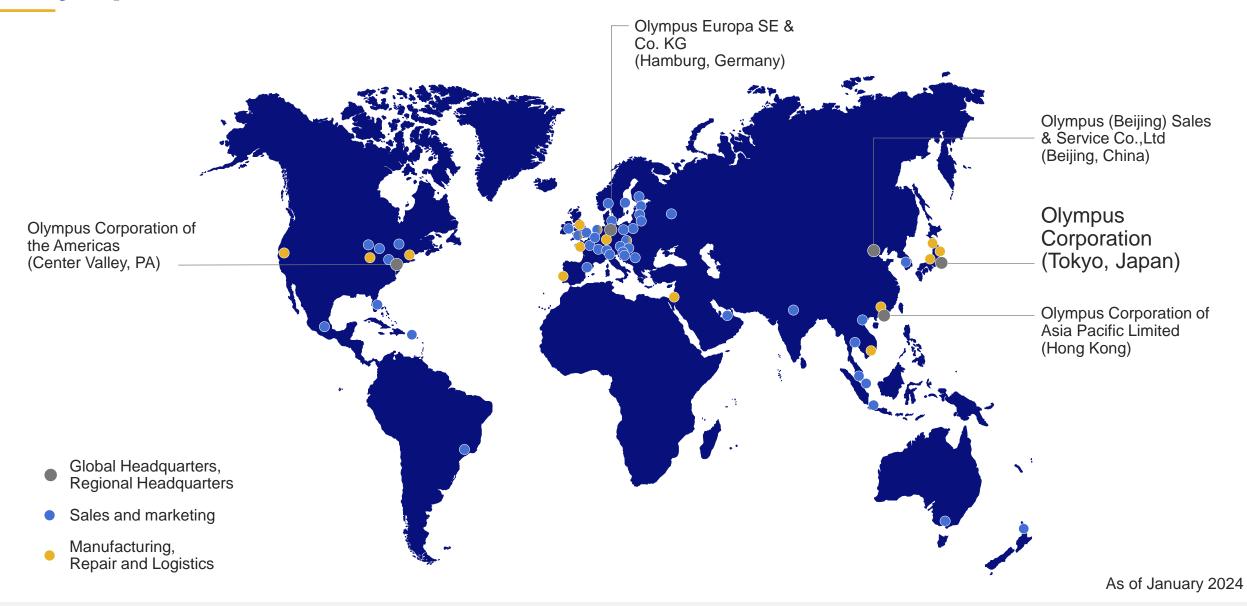
Executive Officer and Chief Quality Officer



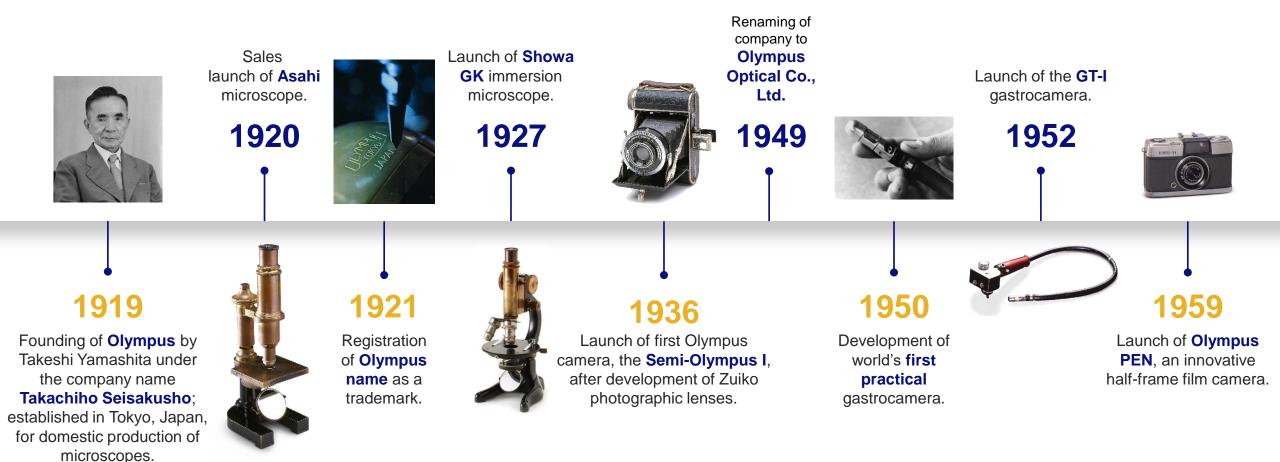
Neil Boyden Tanner

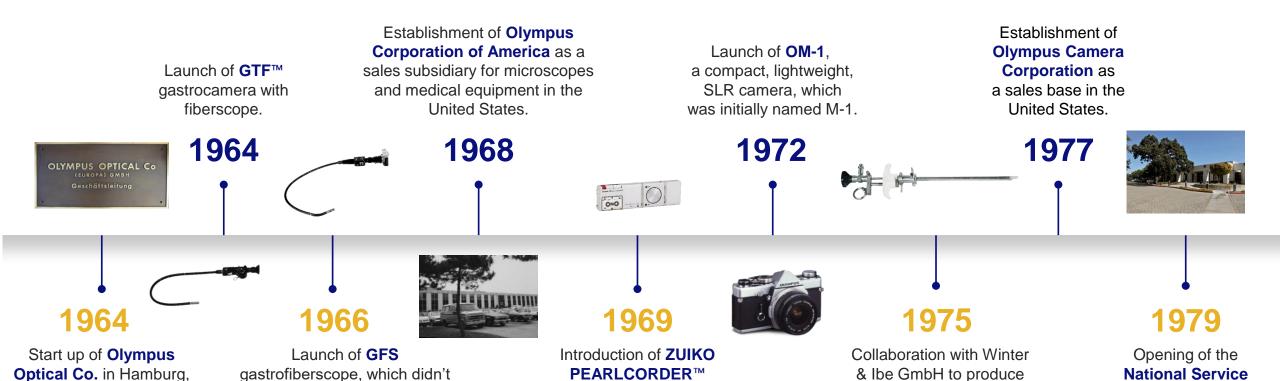
Executive Officer and Global General Counsel

Olympus Locations



07 **Appendix: Olympus History**





recorder.

the world's first

microcassette tape recorder.

surgical rigid medical

endoscopes, with

Olympus supplying the

optical systems.



Center in San Jose,

California, for U.S.-

based Olympus

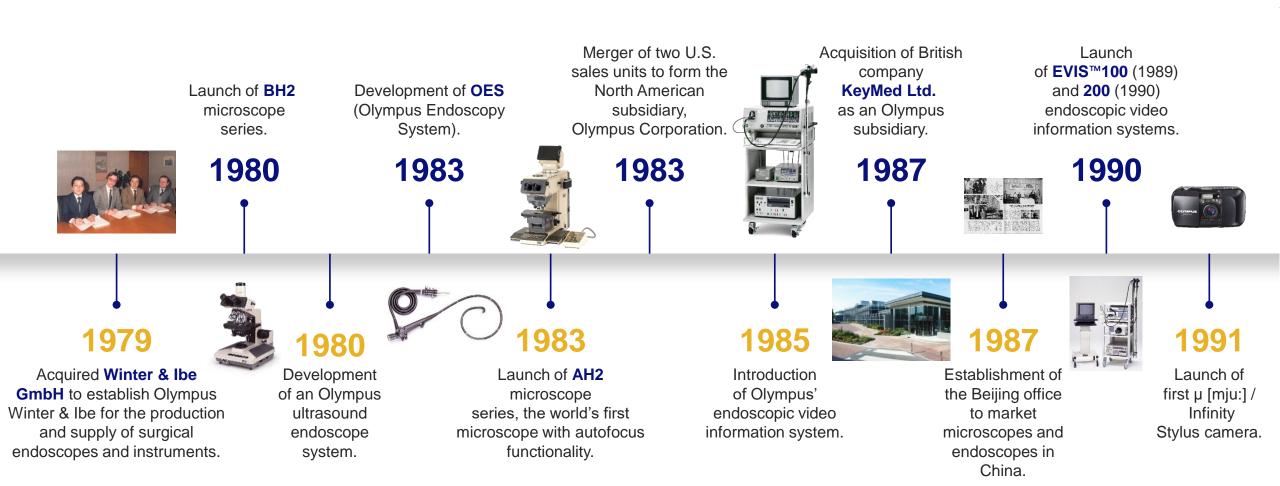
equipment repairs.

have a camera mechanism on

the tip.

Germany, as Olympus'

European headquarters.



Launch of **BX** series of biological microscopes and UIS series of object lenses, which improved product appeal in the AX, BX, CX, and IX series of microscopes.

Launch of C-800L/D-300L and C-400L/D-200L, Olympus' first consumer

digital cameras.

Launch of **MX50** semiconductor inspection microscope.

1993



1996



1996



Introduction of

IPLEX™ industrial

1995





1996

Launch
of FLUOVIEW™
confocal laser
scanning
biological
microscope.



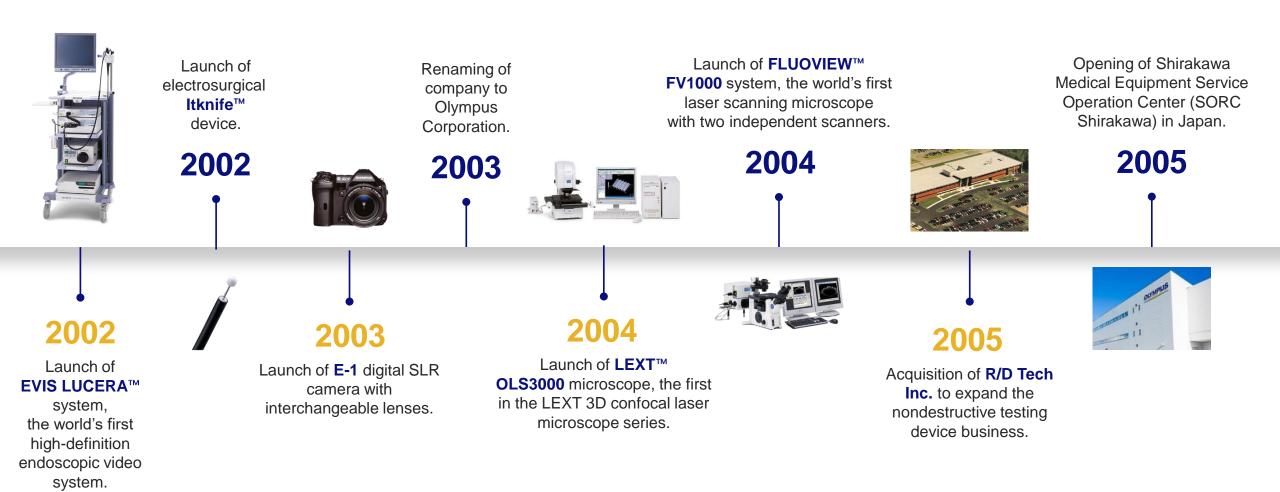
2000

Introduction of **EVIS EXERA™** series endoscopic video system.



2002

Launch of VISERA™ series, an integrated video system for surgery.



EXERA
II™ and EVIS
LUCERA
SPECTRUM
endoscopic video
systems.

2006



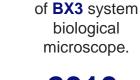
Merger with **Gyrus PLC** to deliver
additional technology and
sales/marketing knowhow
to the Olympus surgical
business.

2008



Launch of EPOCH1000 series ultrasonic flaw detectors.

2009



2010

Launch



2010

Acquisition of

Innov-X Systems,

Inc. to expand

Olympus' presence

in nondestructive

testing.



2006

Opening of Shanghai Medical Equipment Service Operation Center (SORC Shanghai) in China.



2008

Establishment of
Olympus Vietnam Co.,
Ltd. manufacturing
facility for cameras and
medical equipment.



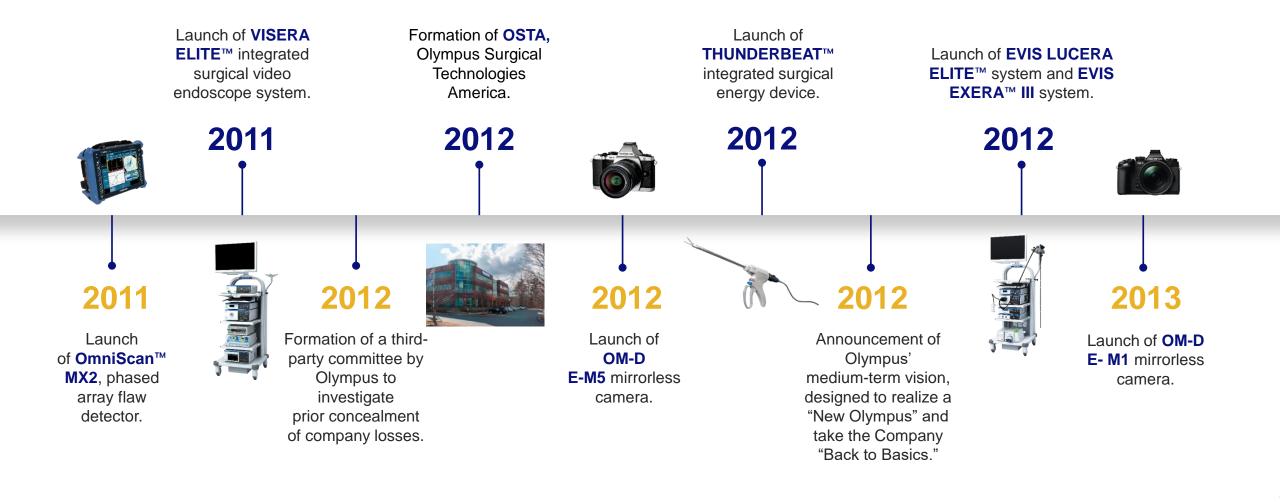
2009

Launch of
Olympus PEN
E-P1 mirrorless camera.



2010

Formation of OSTE,
Olympus
Surgical
Technologies
Europe.





EMEA and

some Asian

countries/

regions*

Surgical

Visualization

Platform for

EMEA and

some Asian countries/

regions*

Philosophy.

*Not Available for Sale in the United States

technology developed by

Sony Olympus Medical

Solutions Inc.

to Hachioji.

Transforming

into a Global

Headquarters.

analyzers.

OLYMPUS

