



Consolidated Financial Results for the 1st Quarter Fiscal 2021

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Highlights

1Q Consolidated Financial Results

✓ Revenue: Decreased significantly in all divisions due to COVID-19

But YoY decline in revenue slowed from May to June

Operating profit: Achieved profitability even in challenging environment by

controlling expenses

Mainstay Endoscopic Solutions Division (ESD) generated profit

Full-Year Performance Forecasts

Consolidated performance forecasts remain undecided Outlook remains uncertain due to continued spread of COVID-19 and it is difficult to make a reasonable estimate on our financial forecasts



01

Consolidated Financial Results and Business Review for the 1Q of Fiscal 2021 (FY Ending March 31, 2021)

1Q of Fiscal 2021 (1) Consolidated Financial Results

1 Revenue: Decreased in all divisions due to COVID-19

Operating profit: Maintained profitability driven by ESD despite challenging environment

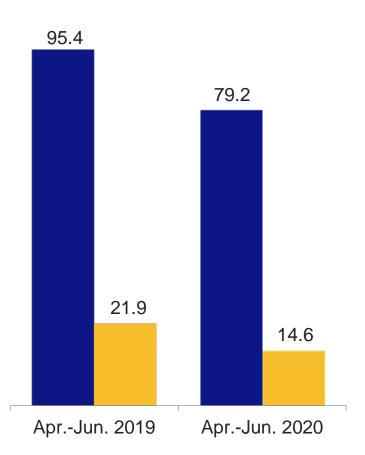
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(Billions of yen)		FY2020	FY2021	YoY	After foreign exchange adjustment	After foreign exchange and COVID-19 adjustment
Revenue		181.9	1 142.4	-22%	-19%	-¥34.0 billion
Gross profit	(% of revenue)	116.7 (64.2%)	87.3 (61.3%)	-25%	-22%	-
Selling, general and administra	ative expenses (% of revenue)	101.1 (55.6%)	84.6 (59.4%)	-16%	-14%	-
Other income and expenses		-0.9	-1.4	-	-	-
Operating profit	(% of revenue)	14.7 (8.1%)	1.2 (0.8%)	-92%	-80%	-¥11.0 billion
Profit before tax (Profit before tax Rate)		13.6 (7.5%)	0.2 (0.1%)	-98%		
Profit(loss) attributable to owners o		8.6 (4.7%)	-2.7 (-)	-¥11.4 billion		
EPS		¥6	-¥2			
Yen/U.S. dollar		¥110	¥108		Dividend fore	ecast for FY2021
Yen/U.S. Euro		¥123	¥118		Und	lecided
JPY/CNY		¥16	¥15			

Supplemental data

1Q of Fiscal 2021 (2) Endoscopic Solutions Division (ESD)



■ Revenue ■ Operating Profit (Billions of yen)



Revenue Revenue decreased due to COVID-19, but China showed growth of 3% (excl. FX)

Operating profit

Achieved operating margin of approx. 20% (excl. FX) despite challenging environment

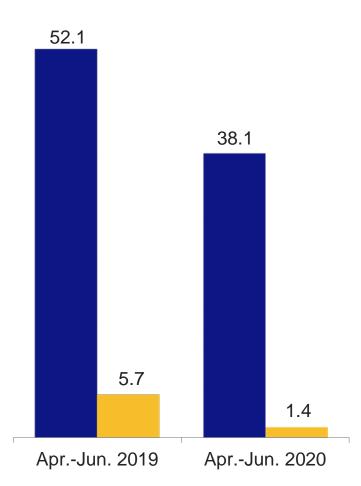
1Q (Apr. to Jun.)

(Billions of yen)	FY2020	FY2021	YoY	After foreign exchange adjustment
Revenue	95.4	79.2	-17%	-14%
Operating profit	21.9	14.6	-33%	-27%
Other income and expenses	0.2	-0.4	-	-
Operating margin	23.0%	18.5%		19.4 %

1Q of Fiscal 2021 (3) Therapeutic Solutions Division (TSD)



■ Revenue ■ Operating Profit (Billions of yen)



Revenue

Revenue decreased in all regions with the number of elective procedures down

Operating profit (loss)

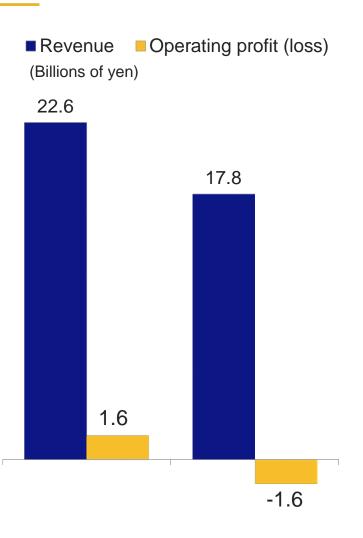
Despite lower revenue, cost reductions led to profitability

1Q (Apr. to Jun.)

FY2020	FY2021	YoY	After foreign exchange adjustment
52.1	38.1	-27%	-24%
5.7	1.4	-74%	-69%
0	-0.3	-	-
10.9%	3.8%		4.5%
	52.1 5.7 0	52.1 38.1 5.7 1.4 0 -0.3	52.1 38.1 -27% 5.7 1.4 -74% 0 -0.3 -

1Q of Fiscal 2021 (4) Scientific Solutions Division (SSD)





✓ Revenue

Revenue decreased due to COVID-19, but China showed growth

Operating profit (loss)

Operating loss was posted due mainly to lower revenue

1Q (Apr. to Jun.)

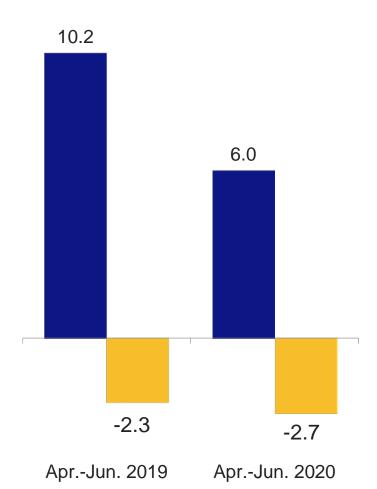
(Billions of yen)	FY2020	FY2021	YoY	After foreign exchange adjustment
Revenue	22.6	17.8	-21%	-18%
Operating profit(loss)	1.6	-1.6	-¥3.2 billion	-¥3.0 billion
Other income and expenses	-0.2	-0.3	-	-
Operating margin	7.3%	-		

Apr.-Jun. 2019 Apr.-Jun. 2020

1Q of Fiscal 2021 (5) Imaging Division (IMD)







Revenue

Revenue decreased due to COVID-19

Operating profit (loss)

Operating loss expanded due mainly to lower revenue

1Q (Apr. to Jun.)

(Billions of yen)	FY2020	FY2021	YoY	After foreign exchange adjustment
Revenue	10.2	6.0	-41%	-39%
Mirrorless	7.7	4.8	-38%	-36%
Compact	1.2	0.6	-52%	-51%
Others	1.3	0.7	-46%	-44%
Operating profit (loss)	-2.3	-2.7	-¥0.4 billion	-¥0.5 billion
Other income and expenses	-0.5	-0.2	-	-
Operating margin	-	-		-

Statement of Financial Position

Secured cash balance for stable business operations

Bonds/loans increased due to increase in long-term borrowings and issuance of CP

(Billions of yen)	End of Mar. 2020	End of June 2020	Change		End of Mar. 2020	End of June 2020	Change
Current assets	506.7	604.4	+97.7	Current liabilities	333.8	344.4	+10.6
Inventories	167.6	183.3	+15.7	Bonds/loans payable	81.0	111.9	+30.9
Non-current assets	509.0	494.7	-14.3	Non current liabilities	309.9	392.7	+82.8
Property, plant and equipment	202.1	201.3	-0.8	Bonds/loans payable	199.9	284.0	+84.1
Intangible assets and others	208.5	196.0	-12.5	Equity	372.0	362.0	-10.0
Goodwill	98.3	97.4	-1.0	(Equity ratio)	36.5%	32.8%	-3.7pt
Total assets	1,015.7	1,099.1	+83.4	Total liabilities and equity	1,015.7	1,099.1	+83.4

Interest-bearing debt: ¥395.9 billion (up ¥115.0 billion from March 31, 2020)

Consolidated Cash Flows

FCF: Minus ¥3.9 billion due to lower operating profit

Financial CF: Plus ¥111.8 billion due to increase in long-term borrowings

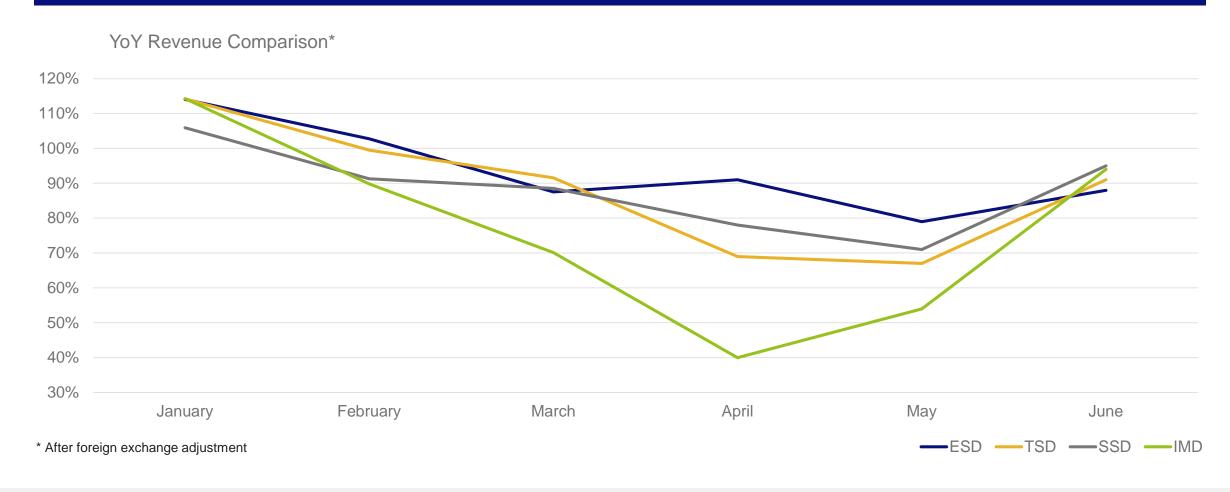
1Q (Apr. - Jun.)

(Billion of yen)	FY2020	FY2021	Change
Revenue	181.9	142.4	-39.5
Operating profit	14.7	1.2	-13.5
(% of revenue)	8.1%	0.8%	-7.3pt
CF from operating activities	28.4	8.4	-20.0
CF from investing activities	-15.5	-12.3	+3.2
Free cash flow	12.9	-3.9	-16.8
CF from financing activities	-11.3	111.8	+123.1
Cash and cash equivalents at end of period	113.7	270.7	+156.9

Updates: January to June

Revenue has been on a downward trend since February due to COVID-19, but the decline slowed from May to June.

It is difficult to make a reasonable estimate on our financial forecasts



Initiatives for New Normal

Accelerate new-normal initiatives in sales promotion activities to support HCPs and customers

MedPresence*

- Real-time virtual collaboration solution for clinical uses with high IT security technology
- Enterprise medical virtual presence solution, that enables teams to quickly bring needed expertise into a procedure space from across the organization, around the world, and at any time safely and securely



Online training and demonstrations

- Online training, demonstrations, seminars, etc. to support HCPs and customers even in COVID-19 pandemic environment
- Pursue new approaches to customers centered on digitization



Online demonstration for microscope



Online seminar for medical device

*Introduced in the US and Europe

Committed to Corporate Reforms

FY2021

Great chance to accelerate transformation to a truly global medtech company for sustainable growth



Focus the corporate portfolio



Structural reform of fixed costs



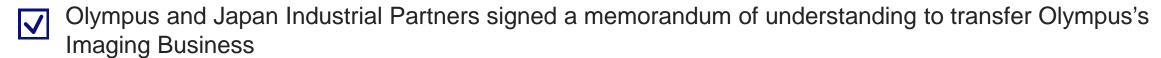
Successful launch of next-gen GI endoscopy system EVIS X1



Continued steady investment in product development for future growth



Driving efficiency in our R&D operations



EVIS X1 has been launched in EMEA (Europe, Middle East & Africa), Australia, India and Hong Kong on April 23 and in Japan on July 3

Continue investments needed for sustainable growth



Securing liquidity of approx. ¥350-400 billion*

- Cash balance: approx. ¥270 billion**
- Issued ¥50 billion of corporate bonds (5yr and 10yr) in July
- In addition, commitment line of credit: approx. ¥100 billion



Strengthen business development activities

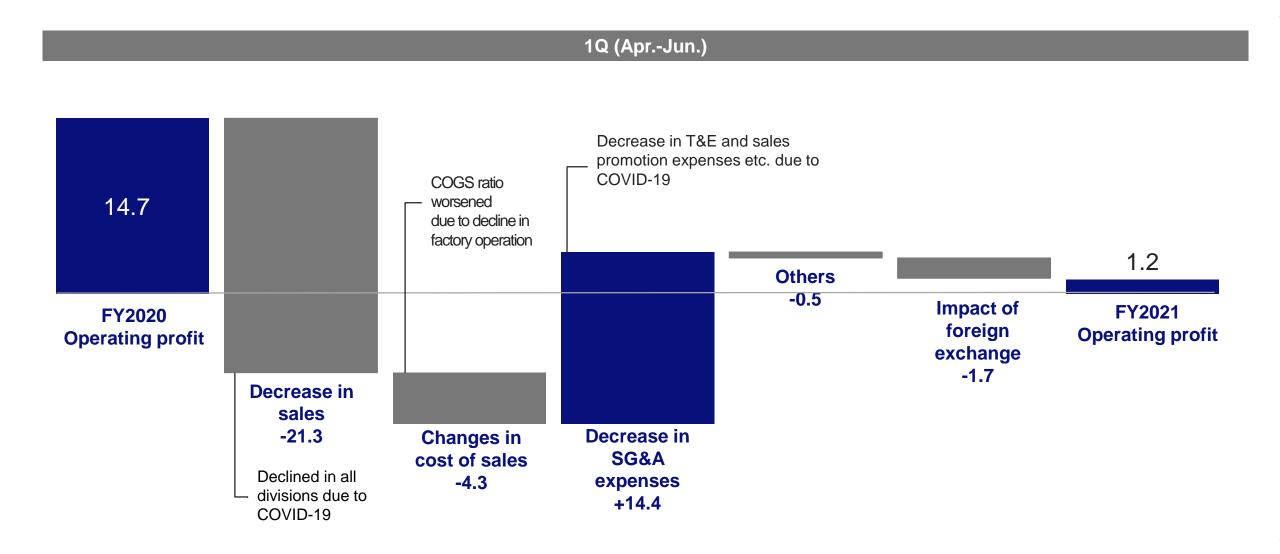
Consider necessary M&A while strengthening financial flexibility

* As of the end of July 2020 **As of the end of June 2020

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02 Appendix

Supplementary Materials: 1Q of Fiscal 2021 Factors that Affected Consolidated Operating Profit



Supplementary Materials: 1Q of Fiscal 2021 by Segment

			1Q (Apr. to Jun.)			Supplemental data
Billions of yen		FY2020	FY2021	YoY	After foreign exchange adjustment	After foreign exchange and COVID-19 adjustment
ESD	Revenue	95.4	79.2	-17%	-14%	-
E3D	Operating profit	21.9	14.6	-33%	-27%	-
TCD	Revenue	52.1	38.1	-27%	-24%	-
TSD	Operating profit	5.7	1.4	-74%	-69%	-
220	Revenue	22.6	17.8	-21%	-18%	-
SSD	Operating profit	1.6	-1.6	-¥3.2 billion	-¥3.0 billion	-
IMP	Revenue	10.2	6.0	-41%	-39%	-
IMD	Operating profit	-2.3	-2.7	-¥0.4 billion	-¥0.5 billion	-
Otherna	Revenue	1.6	1.3	-18%	-18%	-
Others	Operating profit	-0.6	-0.4	+¥0.2 billion	+¥0.2 billion	-
Elimination and Corporate	Operating profit	-11.5	-10.1	+¥1.4 billion	+¥1.3 billion	-
Concelled to d Total	Revenue	181.9	142.4	-22%	-19%	-¥34.0 billion
Consolidated Total	Operating profit	14.7	1.2	-92%	-80%	-¥11.0 billion

Supplementary Materials: Expenditures etc.

1Q (Apr. to Jun.) (Billions of yen) FY2020 ■ FY2021 21.2 18.7 17.4 15.4 15.4 14.6 R&D expenditures* Capital expenditures* Depreciation Amortization

(Billions of yen)	FY2020	FY2021
R&D expenditures* (a)	21.2	18.7
Capitalization of R&D expenditures (b)	3.3	3.4
R&D expenses in P/L (a-b)	17.9	15.3

(Billions of yen)	FY2020	FY2021
Amortization	1.7	2.0
	End of Mar, 2020	End of Jun, 2020
R&D assets	47.7	49.2

^{*}Capitalization of R&D expenditures (b) are included in R&D expenditures and capital expenditures.