Management Structure

(As of June 28, 2016)



Directors

A President and Representative Director

Hiroyuki Sasa

(Date of birth: September 14, 1955)

(Date of birth: September 14, 1955)

Apr. 1982 Joined the Company
Apr. 2001 General Manager, Endoscope Business
Planning Dept., Olympus

Apr. 2005 Division Manager, First Development Div.,
Olympus Medical Systems Corp.

Apr. 2007 Division Manager, Marketing Div., Olympus
Medical Systems Corp.

Jun. 2007 Executive Officer, Olympus Director, Olympus
Medical Systems Corp.

Apr. 2012 President and Representative Director.

Apr. 2012 President and Representative Director, the Company (present)

B Director, Vice President

Yasuo Takeuchi

(Date of birth: February 25, 1957)

Apr. 1980 Joined the Company Apr. 2005 General Division Manager, Olympus Medical

Apr. 2009 General Division Manager, Olympus Medical Systems Corp.

Apr. 2009 Director, Olympus Europa Holding GmbH Jun. 2009 Executive Officer, the Company Oct. 2011 Executive Managing Director and Chairman of the Board, Olympus Europa Holding GmbH Apr. 2012 Director, the Company (present) Senior Executive Managing Officer, the Company (present)

the Company
Group President of Group Management Office,
the Company

Chairman of the Board, Olympus Corporation of the Americas (present)

Mar. 2013 Administrative Board and Managing Director,

Nat. 2013 Administrative Board and Marlaging Director,
Olympus Europa Holding SE (present)
Apr. 2015 Head of Corporate Management Office,
the Company
Apr. 2016 Director, Vice President, the Company (present)
Chief Financial Officer, the Company (present)

Director, Senior Executive Managing Officer

Akihiro Taguchi

(Date of birth: January 26, 1958)

Apr. 1980 Joined the Company Apr. 2009 Division Manager, R&D Div. 2, Olympus Medical Systems Corp.

Jun. 2010 Executive Officer, the Company Director, Member of the Board, Olympus Medical Systems Corp. (present)

Apr. 2012 Senior Executive Managing Officer, the Company (present)
President, Olympus Medical Systems Corp.
Apr. 2015 Head of Sales Group, the Company
Business Management Officer of
Medical Business, the Company (present)

Director, Member of the Board, Olympus Medical Systems Corp. (present) Jun. 2015 Director, the Company (present) Apr. 2016 Head of Sales and Marketing Group,

the Company (present)

Director, Senior Executive Managing Officer

Haruo Ogawa

(Date of birth: April 13, 1957) Apr. 1982 Joined the Company Jul. 2009 Deputy Division Manager Imaging Business Div.,

Olympus Imaging Corp.
Oct. 2010 Division Manager Medical Technology R&D Div., the Company

Apr. 2011 Executive Officer, the Company Director, Member of the Board, Olympus Imaging Corp.

Apr. 2012 Executive Managing Officer, the Company Apr. 2012 President, Olympus Imaging Corp. Apr. 2015 Head of R&D Group, the Company (present) Business Management Officer of Scientific Solutions Business and Imaging Business, the Company Jun. 2015 Director, the Company (present)

Apr. 2016 Senior Executive Managing Officer, the Company (present) Chief Technology Officer, the Company (present)

E Director, Executive Managing Officer

Kiichi Hirata

(Date of birth: July 1, 1957) Apr. 1980 Joined the Company Oct. 2003 General Manager, Planning Dept.,

Scientific Equipment Div., the Company
Apr. 2004 General Manager, Sales and Marketing Dept.,
Bioscience Div., the Company

Apr. 2006 General Manager, Logistics Development Dept., Business Support Div., the Company Nov. 2012 President, Olympus Logitex Co., Ltd.

Oct. 2013 Division Manager, Corporate Service Div.,

the Company

Apr. 2014 Executive Officer, the Company

Apr. 2015 Head of Corporate Group, the Company Apr. 2016 Executive Managing Officer, the Company (present)

Chief Administrative Officer, the Company

(present)
Jun. 2016 Director, the Company (present)

Outside Director

Shiro Hiruta

(Date of birth: December 20, 1941)

Apr. 1964 Joined Asahi Chemical Industry Co., Ltd. (currently Asahi Kasei Corporation)

Jun. 1997 Director, Asahi Chemical Industry Co., Ltd.

(currently Asahi Kasei Corporation)

Jun. 1999 Managing Director, Asahi Chemical Industry

Co., Ltd. (currently Asahi Kasei Corporation)

Jun. 2001 Senior Managing Director, Asahi Kasei Corporation Jun. 2002 Executive Vice President,

Asahi Kasei Corporation
Apr. 2003 President and Representative Director,
Asahi Kasei Corporation
Apr. 2010 Director and Senior Advisor,

Asahi Kasei Corporation

Jun. 2010 Senior Advisor, Asahi Kasei Corporation

Mar. 2011 Audit & Supervisory Board Member, Nikkei Inc. Apr. 2012 Director, the Company (present) Jun. 2013 Standing Counsellor Adviser,

Asahi Kasei Corporation
Apr. 2015 Director, ORION ELECTRIC Co., LTD. (present)
Jun. 2016 Counsellor, Asahi Kasei Corporation (present)

[Important concurrent position] Director, ORION ELECTRIC Co., LTD.

G Outside Director

Sumitaka Fujita

(Date of birth: December 24, 1942)

Apr. 1965 Joined ITOCHU Corporation Jun. 1995 Director, ITOCHU Corporation

Apr. 1997 Managing Director, ITOCHU Corporation Apr. 1998 Representative Managing Director, ITOCHU Corporation Apr. 1999 Representative Senior Managing Director,

ITOCHU Corporation

Apr. 2001 Representative Executive Vice President,
ITOCHU Corporation

Apr. 2006 Representative Vice Chairman.

Apr. 2006 Hepresentative vice Chairman, ITOCHU Corporation
Jun. 2006 Vice Chairman, ITOCHU Corporation
Jun. 2007 Director, Orient Corporation
Jun. 2008 Senior Corporate Adviser, ITOCHU Corporation
Director, Furukawa Electric Co., Ltd. (present) Audit & Supervisory Board Member, NIPPONKOA Insurance Company, Limited (currently Sompo Japan Nipponkoa Insurance Inc.)

Jun. 2009 Director, Nippon Sheet Glass Co., Ltd. Apr. 2010 Director, NKSJ Holdings, Inc. (currently Sompo Japan Nipponkoa Holdings, Inc.) Apr. 2012 Director, the Company (present)

[Important concurrent positions] Director, Furukawa Electric Co., Ltd. Chairman, Japan Association for CFOs

III Outside Director

Keiko Unotoro

(Date of birth: October 26, 1954)

Apr. 1977 Joined Secretariat of Japan Fair Trade Commission ("JFTC")

Apr. 2000 Part-time teacher, Senshu University Graduate

School (present)

Jun. 2004 Chief Hearing Examiner, General Secretariat, **JFTC**

Jan. 2007 Director, Trade Practices Department

of Economic Affairs Bureau, JFTC Jun. 2008 Senior Deputy Secretary General, Secretariat,

JETC

Jan. 2011 Director General, Economic Affairs Bureau, JFTC

Nov. 2012 Advisor, Oh-Ebashi LPC & Partners (present)

Nov. 2012 Audison, Orlecularin In Ca a Partinet's present)
Apr. 2013 Professor, Faculty of Modern Business
Administration, Toyo Gakuen University (present)
Jun. 2013 Director, the Company (present)
Mar. 2015 Director, Bridgestone Corporation

[Important concurrent position] Professor, Faculty of Modern Business Administration, Toyo Gakuen University

Outside Director

Takayuki Katayama

(Date of birth: October 9, 1945) Apr. 1968 Joined Teijin Limited Jun. 1997 Director, Teijin Limited

Apr. 2000 CFO, Teijin Limited
Jun. 2000 Senior Managing Director, Teijin Limited
Oct. 2001 CEO, Teijin-DuPont Films Joint Venture

Apr. 2004 CSO, Teijin Limited
Jun. 2004 Representative Director and Executive
Managing Director, Teijin Limited

Apr. 2005 CSRO, Teijin Limited

Jun. 2006 Executive Vice President, Teijin Limited

Apr. 2009 CFO, Teijin Limited

Jun. 2011 Senior Advisor to CEO, Teijin Limited (present)

Jun. 2012 Director, Santen Pharmaceutical Co., Ltd. (present) Audit & Supervisory Board Member.

Toyo Seikan Group Holdings, Ltd Jun. 2016 Director, the Company (present)

[Important concurrent position] Director, Santen Pharmaceutical Co., Ltd.

Outside Director

Susumu Kaminaga

(Date of birth: December 3, 1946) May. 1969 Joined Sumitomo Precision Products Co., Ltd. Mar. 1995 Representative Director, Surface Technology

Systems Ltd.

Jun. 2000 Director, Sumitomo Precision Products Co., Ltd. Jun. 2002 Managing Director, Sumitomo Precision

Products Co., Ltd.

Jun. 2004 President, Sumitomo Precision Products Co., Ltd.

Jun. 2012 Adviser to the Board, Sumitomo Precision

Oct. 2012 Adviser to the Board, sufficiently Products Co., Ltd.
Oct. 2012 Representative Director & Chief Executive, SK Global Advisers Co., Ltd. (present) Executive Senior Adviser, SPP Technologies Co., Ltd. (present)
Dec. 2012 Director, DEFTA Capital Inc. (present)

Jun. 2016 Director, the Company (present) [Important concurrent positions

Representative Director & Chief Executive, SK Global Advisers Co., Ltd.

Executive Senior Adviser, SPP Technologies Co., Ltd.

Director, DEFTA Capital Inc.

K Outside Director

Michijiro Kikawa

(Date of birth: August 2, 1947)

Apr. 1970 Joined Hitachi Construction Machinery Co., Ltd. May. 1995 President, Hitachi Construction Machinery

(China) Co., Ltd. Jun. 1999 Senior Officer and President, Hitachi

Construction Machinery (China) Co., Ltd.
Jun. 2001 Executive Officer and General Manager, Hitachi Construction Machinery Co., Ltd.

Jun. 2002 Vice President and Executive Officer, Hitachi Construction Machinery Co., Ltd. Apr. 2003 Senior Vice President and Executive Officer

Hitachi Construction Machinery Co., Ltd.

Jun. 2003 Senior Vice President and Executive Officer,

Hitachi Construction Machinery Co., Ltd. Apr. 2005 Representative Executive Officer and Executive Vice President, Hitachi Construction Machinery Co., Ltd.

Jun. 2005 Representative Executive Officer, Executive Vice President and Director, Hitachi Construction Machinery Co., Ltd.

Apr. 2006 Representative Executive Officer, President, Chief Executive Officer and Director, Hitachi Construction Machinery Co., Ltd.

Apr. 2012 Director, Hitachi Construction Machinery Co., Ltd.

Jun. 2012 Chairman of the Board, Hitachi Construction Machinery Co., Ltd. Director, Hitachi, Ltd.

Jun. 2014 Consultant to the Board of Directors, Hitachi Construction Machinery Co., Ltd. Jun. 2016 Director, the Company (present)



Audit & Supervisory Board Members

A Standing Audit & Supervisory Board Member

Takashi Saito

(Date of birth: February 11, 1952) Apr. 1976 Joined the Company Jun. 2005 Executive Officer

Apr. 2006 Division Manager, Business Support Div., the Company Jun. 2007 President and Representative Director, Aizu Olympus Co., Ltd.

Jun. 2010 Executive Managing Officer, the Company
President and Representative Director, Olympus Medical Science Sales Corp.

Apr. 2012 Standing Audit & Supervisory Board Member, the Company (present)

B Standing Audit & Supervisory Board Member

Masashi Shimizu

(Date of birth: December 19, 1957) Apr. 1982 Joined Nippon Life Insurance Company Mar. 2007 General Manager, Credit Department, Nippon Life Insurance Company Apr. 2012 Standing Audit & Supervisory Board Member, the Company (present)

Outside Audit & Supervisory Board Member

Katsuya Natori

(Date of birth: May 15, 1959) Apr. 1986 Joined Masuda & Ejiri (currently Nishimura & Asahi)

Jul. 1992 Joined Davis Wright Tremaine LLP

Jul. 1992 Joined Wilmer, Cutler & Pickering

Jul. 1993 Joined Esso Petroleum Corporation (currently EMG Marketing Godo Kaisha)

Jan. 1995 Joined Apple Japan, Inc. Jan. 1997 Director, Sun Microsystems, Inc. Mar. 2002 Executive Officer, Fast Retailing Co., Ltd. Jan. 2004 Director and Executive Officer, IBM Japan, Ltd.

Jan. 2004 Director and executive Unicer, IsiM Japan, Ltd.
Apr. 2010 Executive Officer, IBM Japan, Ltd.
Feb. 2012 Chief, Natori Law Office (present)
Apr. 2012 Audit & Supervisory Board Member, the Company (present)
Jul. 2014 Director, 45Corporation Co., Ltd. (present)
Mar. 2015 Director, MODEC, INC. (present)
Dec. 2015 Director, MORITEX Corporation (present)

Apr. 2016 Supervisory Director, Global One Real Estate Investment Corp. (present)

[Important concurrent positions] Chief, Natori Law Office Director, 45Corporation Co., Ltd. Director, MODEC, INC.

Director, MORITEX Corporation Supervisory Director, Global One Real Estate Investment Corp.

D Outside Audit & Supervisory Board Member

Atsushi Iwasaki

(Date of birth: January 9, 1959)

Nov. 1990 Joined Century Audit Corporation (currently Ernst & Young ShinNihon LLC)

Mar. 1991 Registered as certified public accountant

Mar. 1997 Partner, Century Audit Corporation (currently Ernst & Young ShinNihon LLC)

Dec. 1997 Partner, Century Audit Corporation (currently Ernst & Young ShinNihon LLC)

Sep. 2005 Chief, Iwasaki CPA Office (present)

Jun. 2013 Director, ISEKI & CO., Ltd. (present)

Jun. 2015 Audit & Supervisory Board Member, NH Foods Ltd. (present)

Jun. 2016 Audit & Supervisory Board Member, the Company (present)

[Important concurrent positions] Chief, Iwasaki CPA Office

Director, ISEKI & CO., Ltd. Audit & Supervisory Board Member, NH Foods Ltd.