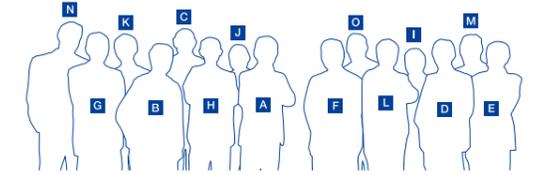


Directors (As of June 25, 2019)



A Director, Representative Executive Officer, President and CEO Yasuo Takeuchi

(Date of birth: February 25, 1957)
 Apr. 1980 Joined the Company
 Apr. 2005 General Division Manager, Olympus Medical Systems Corp.
 Apr. 2009 Director, Olympus Europa Holding GmbH
 Jun. 2009 Corporate Officer, the Company
 Oct. 2011 Executive Managing Director and Chairman of the Board, Olympus Europa Holding GmbH
 Apr. 2012 Director, the Company (present)
 Senior Corporate Managing Officer, the Company
 Group President of Group Management Office, the Company
 Chairman of the Board, Olympus Corporation of the Americas (present)
 Director, Olympus Corporation of Asia Pacific Limited
 Mar. 2013 Administrative Board and Managing Director, Olympus Europa Holding SE
 Apr. 2015 Head of Corporate Management Office, the Company
 Apr. 2016 Director, Vice President, the Company
 Chief Financial Officer (CFO), the Company
 Chief Regional Representative Officer, the Company
 Apr. 2019 Representative Director, the Company
 President, the Company
 Chief Executive Officer (CEO), the Company (present)
 Jun. 2019 Representative Executive Officer, President, the Company (present)

B Director Hiroyuki Sasa

(Date of birth: September 14, 1955)
 Apr. 1982 Joined the Company
 Apr. 2001 General Manager, Endoscope Business Planning Dept., the Company
 Apr. 2005 Division Manager, First Development Div., Olympus Medical Systems Corp.
 Apr. 2007 Division Manager, Marketing Div., Olympus Medical Systems Corp.
 Jun. 2007 Corporate Officer, the Company
 Director, Olympus Medical Systems Corp.
 Apr. 2012 Representative Director, the Company
 President, the Company
 Apr. 2019 Director, the Company (present)

C Director, Executive Officer and Chief Administrative Officer Stefan Kaufmann

(Date of birth: January 24, 1968)
 Sep. 1990 Various roles in operational and strategic HR functions, Karstadt AG
 Oct. 2000 Head of HR Development, Thomas Cook
 May 2003 General Manager, Human Resources, Olympus Europa GmbH (currently Olympus Europa SE & Co. KG)
 Apr. 2008 Managing Director Corporate Division, Olympus Europa GmbH
 Nov. 2011 Executive Managing Director, Olympus Europa SE & Co. KG
 Sep. 2013 Managing Director Consumer Business, Olympus Europa SE & Co. KG
 Apr. 2017 Corporate Officer, the Company
 Apr. 2019 Chief Administrative Officer (CAO), the Company (present)
 Supervisory Board (Chairman), Olympus Europa Holding SE (present)
 Jun. 2019 Director, the Company (present)
 Executive Officer, the Company (present)

D Director Nobuyuki Koga

(Date of birth: September 14, 1955)
 Apr. 1978 Joined the Company
 Apr. 2002 President and Representative Director, Shirakawa Olympus Co., Ltd.
 Apr. 2006 General Manager, Human Resources Dept., the Company
 Jun. 2009 Corporate Officer, the Company
 Director, Olympus Medical Systems Corp.
 Jul. 2009 Division Manager, Manufacturing Service Division, Olympus Medical Systems Corp.
 Apr. 2010 President and Representative Director, Aizu Olympus Co., Ltd.
 Apr. 2014 Division Manager, Corporate Service Division, the Company
 Jun. 2017 Standing Audit & Supervisory Board Member, the Company
 Jun. 2019 Director, the Company (present)

E Director Masashi Shimizu

(Date of birth: December 19, 1957)
 Apr. 1982 Joined Nippon Life Insurance Company
 Mar. 2007 General Manager, Credit Department, Nippon Life Insurance Company
 Apr. 2012 Standing Audit & Supervisory Board Member, the Company
 Jun. 2019 Director, the Company (present)

F Outside Director Sumitaka Fujita

(Date of birth: December 24, 1942)
 Apr. 1965 Joined ITOCHU Corporation
 Jun. 1995 Director, ITOCHU Corporation
 Apr. 1997 Managing Director, ITOCHU Corporation
 Apr. 1998 Representative Managing Director, ITOCHU Corporation
 Apr. 1999 Representative Senior Managing Director, ITOCHU Corporation
 Apr. 2001 Representative Executive Vice President, ITOCHU Corporation
 Apr. 2006 Representative Vice Chairman, ITOCHU Corporation
 Jun. 2006 Vice Chairman, ITOCHU Corporation
 Jun. 2007 Director, Orient Corporation
 Jun. 2008 Senior Corporate Adviser, ITOCHU Corporation
 Director, Furukawa Electric Co., Ltd. (present)
 Audit & Supervisory Board Member, NIPPONKOA Insurance Company, Limited (currently Sampo Japan Nipponkoa Insurance Inc.)
 Jun. 2009 Director, Nippon Sheet Glass Co., Ltd.
 Apr. 2010 Director, NKSJ Holdings, Inc. (currently Sampo Holdings, Inc.)
 Apr. 2012 Director, the Company (present)

(Important concurrent positions)
 Director, Furukawa Electric Co., Ltd.
 Chairman, Japan Association for CFOs

Directors (As of June 25, 2019)

Outside Director

Takayuki Katayama

(Date of birth: October 9, 1945)

Apr. 1968 Joined Teijin Limited
 Jun. 1997 Director, Teijin Limited
 Apr. 2000 CFO, Teijin Limited
 Jun. 2000 Senior Managing Director, Teijin Limited
 Oct. 2001 CEO, Teijin-DuPont Films Joint Venture
 Apr. 2004 CSO, Teijin Limited
 Jun. 2004 Representative Director and Executive Managing Director, Teijin Limited
 Apr. 2005 CSRO, Teijin Limited
 Jun. 2006 Executive Vice President, Teijin Limited
 Apr. 2009 CFO, Teijin Limited
 Jun. 2011 Senior Advisor to CEO, Teijin Limited (present)
 Jun. 2012 Director, Santen Pharmaceutical Co., Ltd.
 Audit & Supervisory Board Member, Toyo Seikan Group Holdings, Ltd.
 Jun. 2016 Director, the Company (present)

Outside Director

Tetsuo Iwamura

(Date of birth: May 30, 1951)

Apr. 1978 Joined Honda Motor Co., Ltd.
 Jun. 2000 Director, Honda Motor Co., Ltd.
 Apr. 2003 President and Director, Honda South America Ltda.
 President and Director, Moto Honda da Amazonia Ltda.
 President and Director, Honda Automoveis do Brasil Ltda.
 Jun. 2006 Managing Director, Honda Motor Co., Ltd.
 Apr. 2007 President and Director, Honda North America, Inc.
 President and Director, American Honda Motor Co., Inc.
 Jun. 2008 Senior Managing Director, Honda Motor Co., Ltd.
 Apr. 2011 Senior Managing Officer and Director, Honda Motor Co., Ltd.
 Jun. 2011 Senior Managing Officer, Honda Motor Co., Ltd.
 Apr. 2012 Executive Vice President, Executive Officer, Honda Motor Co., Ltd.
 Jun. 2012 Representative Director, Honda Motor Co., Ltd.
 Apr. 2013 Risk Management Officer, Honda Motor Co., Ltd.
 Apr. 2014 Corporate Brand Officer, Honda Motor Co., Ltd.
 Chairman and Director, American Honda Motor Co., Inc.
 Jun. 2017 Director, the Company (present)

Outside Director

Atsushi Iwasaki

(Date of birth: January 9, 1959)

Nov. 1990 Joined Century Audit Corporation (currently Ernst & Young ShinNihon LLC)
 Mar. 1991 Registered as certified public accountant
 Mar. 1997 Registered as real estate appraiser
 Dec. 1997 Partner, Century Audit Corporation (currently Ernst & Young ShinNihon LLC)
 Sep. 2005 Chief, Iwasaki CPA Office (present)
 Jun. 2013 Director, ISEKI & CO., Ltd. (present)
 Jun. 2015 Audit & Supervisory Board Member, NH Foods Ltd.
 Jun. 2016 Outside Audit & Supervisory Board Member, the Company
 Jun. 2019 Director, the Company (present)
 Director, NH Foods Ltd. (present)

(Important concurrent positions)
 Chief, Iwasaki CPA Office
 Director, ISEKI & CO., Ltd.
 Director, NH Foods Ltd.

Outside Director

Susumu Kaminaga

(Date of birth: December 3, 1946)

May 1969 Joined Sumitomo Precision Products Co., Ltd.
 Mar. 1995 Representative Director, Surface Technology Systems Ltd.
 Jun. 2000 Director, Sumitomo Precision Products Co., Ltd.
 Jun. 2002 Managing Director, Sumitomo Precision Products Co., Ltd.
 Jun. 2004 President, Sumitomo Precision Products Co., Ltd.
 Jun. 2012 Adviser to the Board, Sumitomo Precision Products Co., Ltd.
 Oct. 2012 Representative Director & Chief Executive, SK Global Advisers Co., Ltd. (present)
 Executive Senior Adviser, SPP Technologies Co., Ltd. (present)
 Dec. 2012 Director, DEFTA Capital Inc. (present)
 Jun. 2016 Director, the Company (present)

(Important concurrent positions)
 Representative Director & Chief Executive, SK Global Advisers Co., Ltd.
 Executive Senior Adviser, SPP Technologies Co., Ltd.
 Director, DEFTA Capital Inc.

Outside Director

Yasumasa Masuda

(Date of birth: February 27, 1957)

Apr. 1980 Joined Fujisawa Pharmaceutical Co., Ltd. (currently Astellas Pharma Inc.)
 Jun. 2008 Corporate Executive, Vice President, Corporate Finance & Control, Astellas Pharma Inc.
 Jun. 2011 Corporate Executive, Vice President, Corporate Finance & Control, and Chief Financial Officer, Astellas Pharma Inc.
 Apr. 2012 Corporate Executive, Vice President and Chief Financial Officer, Astellas Pharma Inc.
 Jun. 2012 Senior Corporate Executive, Senior Vice President and Chief Financial Officer, Astellas Pharma Inc.
 Apr. 2017 Senior Corporate Executive, Senior Vice President and Assistant to President, Astellas Pharma Inc.
 Jun. 2017 Independent Non-Executive, Deloitte Touche Tohmatsu LLC (present)
 Jun. 2018 Independent Non-Executive, Deloitte Tohmatsu LLC (present)
 Director, the Company (present)

(Important concurrent position)
 Independent Non-Executive, Deloitte Touche Tohmatsu LLC
 Independent Non-Executive, Deloitte Tohmatsu LLC

Outside Director

D. Robert Hale

(Date of birth: December 21, 1984)

Sep. 2007 Joined The Parthenon Group (currently EY-Parthenon)
 Jan. 2009 Assigned as Analyst to Strategic Value Capital, an investment subsidiary of The Parthenon Group
 Jun. 2009 Senior Associate, The Parthenon Group
 May 2010 Principal, The Parthenon Group
 Jan. 2011 Joined ValueAct Capital Management L.P.
 Dec. 2012 Vice President, ValueAct Capital Management L.P.
 May 2014 Partner, ValueAct Capital Management L.P. (present)
 Mar. 2015 Director, MSCI Inc.
 Aug. 2015 Director, Bausch Health Companies Inc. (present)
 Jun. 2019 Director, the Company (present)

(Important concurrent positions)
 Partner, ValueAct Capital Management L.P.
 Director, Bausch Health Companies Inc.

Outside Director

Michijiro Kikawa

(Date of birth: August 2, 1947)

Apr. 1970 Joined Hitachi Construction Machinery Co., Ltd.
 May 1995 President, Hitachi Construction Machinery (China) Co., Ltd.
 Jun. 1999 Senior Officer and President, Hitachi Construction Machinery (China) Co., Ltd.
 Jun. 2001 Executive Officer and General Manager, Hitachi Construction Machinery Co., Ltd.
 Jun. 2002 Vice President and Executive Officer, Hitachi Construction Machinery Co., Ltd.
 Apr. 2003 Senior Vice President and Executive Officer, Hitachi Construction Machinery Co., Ltd.
 Jun. 2003 Senior Vice President and Executive Officer, Hitachi Construction Machinery Co., Ltd.
 Apr. 2005 Representative Executive Officer and Executive Vice President, Hitachi Construction Machinery Co., Ltd.
 Jun. 2005 Representative Executive Officer, Executive Vice President and Director, Hitachi Construction Machinery Co., Ltd.
 Apr. 2006 Representative Executive Officer, President, Chief Executive Officer, and Director, Hitachi Construction Machinery Co., Ltd.
 Apr. 2012 Director, Hitachi Construction Machinery Co., Ltd.
 Jun. 2012 Chairman of the Board, Hitachi Construction Machinery Co., Ltd.
 Director, Hitachi, Ltd.
 Jun. 2014 Consultant to the Board of Directors, Hitachi Construction Machinery Co., Ltd.
 Jun. 2016 Director, the Company (present)

Outside Director

Katsuya Natori

(Date of birth: May 15, 1959)

Apr. 1986 Joined Masuda & Ejiri (currently Nishimura & Asahi)
 Jun. 1990 Joined Davis Wright Tremaine LLP
 Jul. 1992 Joined Wilmer, Cutler & Pickering
 Jul. 1993 Joined Esso Petroleum Corporation (currently JXTG Nippon Oil & Energy Corporation)
 Jan. 1995 Joined Apple Computer Co., Ltd. (currently Apple Japan, Inc.)
 Jan. 1997 Director, Sun Microsystems, Inc. (currently Oracle Information Systems (Japan) G.K.)
 Mar. 2002 Executive Officer, Fast Retailing Co., Ltd.
 Jan. 2004 Director and Executive Officer, IBM Japan, Ltd.
 Apr. 2010 Executive Officer, IBM Japan, Ltd.
 Feb. 2012 Chief, Natori Law Office (present)
 Apr. 2012 Outside Audit & Supervisory Board Member, the Company
 Mar. 2015 Director, MODEC, INC. (present)
 Apr. 2016 Supervisory Director, Global One Real Estate Investment Corp. (present)
 Jun. 2019 Director, the Company (present)

(Important concurrent positions)
 Chief, Natori Law Office
 Director, MODEC, INC.
 Supervisory Director, Global One Real Estate Investment Corp.

Outside Director

Jim C. Beasley

(Date of birth: April 6, 1963)

Mar. 1986 Territory Manager, Roche Laboratories (Division of Hoffman La Roche)
 Jun. 1989 Various roles of increasing responsibility in sales and marketing including Vice President of Sales and Marketing, Bard Access Systems Division, C.R. Bard Inc.
 Jun. 2003 President, Bard Access Systems Division, C.R. Bard Inc.
 Apr. 2007 President, Bard Peripheral Vascular Division, C.R. Bard Inc.
 May 2009 Group Vice President, C.R. Bard Inc.
 Jun. 2013 Group President, C.R. Bard Inc.
 May 2018 Consultant and Executive Advisor to ValueAct Capital Management L.P.
 Jun. 2019 Director, the Company (present)