Directors (As of August 31, 2023)



Outside Director

Sumitaka Fujita

(Date of birth: December 24, 1942)

Apr. 1965 Joined ITOCHU Corporation
Jun. 1995 Director, ITOCHU Corporation

Apr. 1997 Managing Director, ITOCHU Corporation Apr. 1998 Representative Managing Director,

ITOCHU Corporation

Apr. 1999 Representative Senior Managing Director, ITOCHU Corporation

Apr. 2001 Representative Executive Vice President, ITOCHU Corporation

Apr. 2006 Representative Vice Chairperson,

ITOCHU Corporation

Jun. 2006 Vice Chairperson, ITOCHU Corporation

Jun. 2007 Outside Director, Orient Corporation
Jun. 2008 Senior Corporate Adviser, ITOCHU Corporation Outside Director, Furukawa Electric Co., Ltd. Outside Audit, NIPPONKOA Insurance Company, Limited (currently Sompo Japan Insurance Inc.)

Jun. 2009 Outside Director, Nippon Sheet Glass Company, Limited. Apr. 2010 Outside Director, NKSJ Holdings, Inc. (currently

Sompo Holdings, Inc.) Jun. 2011 Chairperson, Japan Association for Chief Financial

Officers

Apr. 2012 Outside Director, Olympus Corporation (present)





Outside Director

Yasumasa Masuda

(Date of birth: February 27, 1957) Apr. 1980 Joined Fujisawa Pharmaceutical Co., Ltd. (currently Astellas Pharma Inc.)

Jun. 2008 Corporate Executive, Vice President, Corporate Finance & Control, Astellas Pharma Inc.

Jun. 2011 Corporate Executive, Vice President, Corporate Finance & Control, and Chief Financial Officer, Astellas

Pharma Inc. Apr. 2012 Corporate Executive, Vice President and Chief

Financial Officer, Astellas Pharma Inc.

Jun. 2012 Senior Corporate Executive, Senior Vice President and Chief Financial Officer, Astellas Pharma Inc.

Apr. 2017 Senior Corporate Executive, Senior Vice President and Assistant to President, Astellas Pharma Inc.

Jun. 2017 Independent Non-Executive, Deloitte Touche

Tohmatsu LLC
Jun. 2018 Independent Non-Executive, Deloitte Tohmatsu LLC

Outside Director, Olympus Corporation (present) Jun. 2023 Outside Auditor, SUBARU CORPORATION (present)

<Important concurrent position> Outside Auditor, SUBARU CORPORATION



Outside Director

D. Robert Hale

(Date of birth: December 21, 1984)

Sep.2007 Joined The Parthenon Group (currently EY-Parthenon) Jan. 2009 Assigned as Analyst to Strategic Value Capital, an

investment subsidiary of The Parthenon Group
Jun. 2009 Senior Associate, The Parthenon Group

May 2010 Principal, The Parthenon Group
Jan. 2011 Joined ValueAct Capital Management L.P.

Dec. 2012 Vice President, ValueAct Capital Management L.P.

May 2014 Partner, ValueAct Capital Management L.P. (present) Mar. 2015 Director, MSCI Inc.

Aug. 2015 Director, Misch Inc.

Aug. 2015 Director, Bausch Health Companies Inc.

Jun. 2019 Outside Director, Olympus Corporation (present)

Jun. 2021 Outside Director, JSR Corporation (present)

<Important concurrent positions> Partner, ValueAct Capital Management L.P. Outside Director, JSR Corporation



Outside Director

Jimmy C. Beasley

(Date of birth: April 6, 1963) Mar. 1986 Territory Manager, Roche Laboratories (Division of Hoffman La Roche)

Jun. 1989 Various roles of increasing responsibility in sales and marketing including Vice President of Sales and Marketing, Bard Access Systems Division, C.R. Bard

Jun. 2003 President, Bard Access Systems Division, C.R. Bard

Apr. 2007 President, Bard Peripheral Vascular Division, C.R.

Bard Inc.

May 2009 Group Vice President, C.R. Bard Inc.

Jun. 2013 Group President, C.R. Bard Inc. May 2018 Consultant and Executive Advisor to ValueAct Capital Management L.P.*

Jun. 2019 Outside Director, Olympus Corporation (present)

*The executive advisor role is a consulting role to ValueAct Capital Management L.P.: it is not an employee position. This consulting agreement finished at the end of March 2019.



Outside Director

Sachiko Ichikawa

(Date of birth: January 17, 1967) Apr. 1997 Registered as attorney

Joined Tanabe & Partners

Jan. 2005 Registered as attorney of the State of New York Nov. 2009 Statutory Auditor, The Board Director Training Institute

of Japan

Jan. 2011 Partner, Tanabe & Partners (present)

Jun. 2015 Outside Director, ANRITSU CORPORATION Director, The Board Director Training Institute of Japan Apr. 2018 Registered as certified public accountant of the U.S.A.

May 2018 Outside Auditor, Ryohin Keikaku Co., Ltd.
Jun. 2020 Statutory Auditor, The Board Director Training Institute of Japan

Jun. 2021 Outside Director, Tokyo Electron Ltd. (present) Outside Director, Olympus Corporation (present)

Jun. 2022 Director, The Board Director Training Institute of Japan (present)

Partner, Tanabe & Partners Outside Director, Tokyo Electron Ltd.
Director, The Board Director Training Institute of Japan



Outside Director

Yasushi Shingai

(Date of birth: January 11, 1956) Apr. 1980 Joined Japan Tobacco and Salt Public Corporation

(currently Japan Tobacco Inc.) Jun. 2004 Executive Officer and Finance Group Leader, Japan

Tobacco Inc. Jul. 2004 Executive Officer and Senior Vice President, CFO, Japan Tobacco Inc. Jun 2005 Director Executive Officer and Senior Vice President

CFO, Japan Tobacco Inc. Jun. 2006 Director, Japan Tobacco Inc.

Executive Vice President and Deputy CEO, JT international S.A. Jun 2011 Representative Director Executive Vice President and

Deputy CEO, Japan Tobacco Inc. Jun. 2014 Outside Director, Recruit Holdings Co., Ltd.

Jan. 2018 Director, Japan Tobacco Inc.

Mar. 2018 Outside Director, Asahi Group Holdings, Ltd.

Jun. 2018 Outside Director, Exa Wizards Inc. (present)
Outside Director, Mitsubishi UFJ Financial Group, Inc. Jun. 2019 Outside Director, Dai-ichi Life Holdings, Inc. (present) Jun. 2021 Outside Director, NIPPON TELEGRAPH AND TELEPHONE WEST CORPORATION (present)

Apr. 2022 Representative Director, Shingai Institute of Management Consulting, Inc. (present) Jun. 2022 Outside Director, Olympus Corporation (present)

<Important concurrent positions> Outside Director, ExaWizards Inc.
Outside Director, Dai-ichi Life Holdings, Inc. Outside Director, NIPPON TELEGRAPH AND TELEPHONE WEST

CORPORATION Representative Director, Shingai Institute of Management Consulting, Inc.



Outside Director

Kohei Kan

(Date of birth: March 7, 1960) Sep.1986 Registered as Certificated Public Accountant Apr. 1987 Joined Mita Audit Corporation (currently Deloitte Touche Tohmatsu LLC)

Jun. 1998 Partner, Deloitte Touche Tohmatsu LLC Nov. 2013 Board Member, Deloitte Tohmatsu Group and Deloitte Touche Tohmatsu LLC Nov. 2015 Chief Executive Officer, Deloitte Touche Tohmatsu

Jun. 2018 Senior Advisor, Deloitte Tohmatsu LLC Sep.2018 Audit & Assurance Leader, Deloitte Asia Pacific

Limited Jan 2020 Senior Advisor Deloitte Asia Pacific Limited Oct. 2020 Chief, Kan Kohei Certified Public Accountant Office (present)

Nov. 2020 Board Member, International Federation of Accountants "IFAC" (present) Jan. 2022 Senior Advisor, The Japanese Institute of Certified

Public Accountants (present) Jun. 2022 Outside Director, Olympus Corporation (present)

<Important concurrent positions>

Chief, Kan Kohei Certified Public Accountant Office Board Member, International Federation of Accountants "IFAC" Senior Advisor. The Japanese Institute of Certified Public

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Directors



Outside Director

Gary John Pruden

(Date of birth: May 10, 1961)

Oct. 1985 Joined Janssen Pharmaceutica, a division of Johnson & Johnson

Jun. 1999 Director of Marketing, GI Franchise Marketing, Janssen Pharmaceutica

May 2001 Vice President, Marketing, Primary Care Franchise, Janssen Pharmaceutica

Nov. 2002 Vice President, Marketing, CNS Franchise, Janssen

Pharmaceutica
Feb. 2004 President & Chief Operating Officer, Janssen-Ortho

Canada INC
Jan. 2006 Worldwide President, Ethicon Products Inc, a division of Johnson & Johnson

Apr. 2009 Company Group Chairperson, Ethicon Franchise Inc Jan. 2012 Worldwide Chairperson, Global Surgery Group,

Johnson & Johnson Jun. 2015 Executive Vice President & Worldwide Chairperson,

Medical Devices, Johnson & Johnson

Dec.2017 Independent Board Director, Motus GI (present)
Apr. 2018 Independent Board Director, Lantheus Holdings Inc. (present)
Dec.2019 Chief Executive Officer, GPS Med Tech Strategy

Consulting (present)
Mar. 2020 Independent Board Director, OSSIO Inc. (present)

Jun. 2022 Outside Director, Olympus Corporation (present)

<Important concurrent positions> Independent Board Director, Motus GI Independent Board Director, Lantheus Holdings Inc. Chief Executive Officer, GPS Med Tech Strategy Consulting Independent Board Director, OSSIO Inc.



Outside Director

Tatsuro Kosaka

(Date of birth: January 18, 1953)

Apr. 1976 Joined CHUGAI PHARMACEUTICAL CO., LTD.

Apr. 1935 Deputy President, Chugai Pharma Europe, Ltd.
Oct. 2002 Vice President and General Manager of Corporate
Planning Dept., CHUGAI PHARMACEUTICAL CO., LTD.

Senior Vice President and General Manager of Corporate Planning Dept., CHUGAI PHARMACEUTICAL CO., LTD.

Senior Vice President and Deputy Managing Directo of Sales & Marketing Division, CHUGAI

PHARMACEUTICAL CO., LTD.
Senior Vice President and Head of Strategic Marketing
Unit, CHUGAI PHARMACEUTICAL CO., LTD. Jul. 2005

Senior Vice President and Head of Life Cycle Management & Marketing Unit, CHUGAI

PHARMACEUTICAL CO., LTD.
Director and Executive Vice President, CHUGAI Mar. 2010

PHARMACEUTICAL CO., LTD.
Representative Director, President and Chief Operating
Officer (COO), CHUGAI PHARMACEUTICAL CO., LTD.

Outside Director, Asahi Group Holdings, Ltd.
Representative Director, President and Chief Executive Mar. 2018

Officer (CEO), CHUGAI PHARMACEUTICAL CO., LTD. Representative Director, Chairperson and Chief Executive Officer (CEO), CHUGAI PHARMACEUTICAL

Mar. 2021 Representative Director and Chairperson, CHUGAI

PHARMACEUTICAL CO., LTD.
Senior Advisor, CHUGAI PHARMACEUTICAL CO., LTD. (present)

Outside Auditor, Komatsu Ltd. (present)
Outside Director, Mitsubishi Electric Corporation Jun. 2022

(present) Vice Chairperson of Council, Chairperson of Bio-Economy Committee, KEIDANREN (Japan Business ederation) (present)

Jun. 2023 Outside Director, Olympus Corporation (present)

<Important concurrent positions>
Senior Advisor, CHUGAI PHARMACEUTICAL CO., LTD. Outside Auditor, Komatsu Ltd.
Outside Director, Mitsubishi Electric Corporation Vice Chairperson of Council, Chairperson of Bio-Economy Committee, KEIDANREN (Japan Business Federation)



Outside Director

Luann Marie Pendy

(Date of birth: May 8, 1960) Dec.1987 Joined Abbott Laboratories

Feb. 1998 Director, Quality Control Production Laboratories, Chemical and Agricultural Product Division, Abbott Laboratories

Feb. 2007 Corporate Vice President, Global Quality & Regulatory Affairs, Hospira Inc.

Nov. 2008 Vice President, Corporate Quality, Medtronic Inc.

VICE President, Component deather, Inc. (currently Meditronic plc.)
Senior Vice President, Global Quality, Meditronic Inc. Senior Vice President, Regulatory Affairs & Global Jun. 2014 Quality, Medtronic plc

Jan. 2018 Senior Vice President, Chief Quality and Regulatory Affairs Officer, Medtronic plc.

Jun. 2023 Outside Director, Olympus Corporation (present)



Director Representative Executive Officer, Executive Chairperson and ESG Officer

Yasuo Takeuchi

(Date of birth: February 25, 1957)

Apr. 1980 Joined Olympus Corporation
Apr. 2005 General Division Manager, Olympus Medical Systems Corp.

Apr. 2009 Director, Olympus Europa Holding GmbH

Jun. 2009 Corporate Officer, Olympus Corporation
Oct. 2011 Executive Managing Director and Chairman of the
Board, Olympus Europa Holding GmbH

Apr. 2012 Director, Olympus Corporation (present)
Senior Corporate Managing Officer, Olympus

Corporation Group President of Group Management Office, Olympus Corporation

Chairperson of the Board, Olympus Corporation of the Americas

Director, Olympus Corporation of Asia Pacific Limited
Mar. 2013 Administrative Board and Managing Director,
Olympus Europa Holding SE

Apr. 2015 Head of Corporate Management Office, Olympus Corporation Apr. 2016. Director Vice President Olympus Corporation

Chief Financial Officer (CFO), Olympus Corporation Chief Regional Representative Officer, Olympus Corporation
Apr. 2019 Representative Director, Olympus Corporation

President, Olympus Corporation Chief Executive Officer (CEO), Olympus Corporation

Jun. 2019 Representative Executive Officer, President, Olympus Corporation
Apr. 2023 Representative Executive Officer, Executive

Chairperson, Olympus Corporation (present) ESG Officer, Olympus Corporation (present)



Director, Representative Executive Officer, President and CEO

Stefan Kaufmann

(Date of birth: January 24, 1968)

Sep. 1990 Various roles in operational and strategic HR functions, Karstadt AG

Oct. 2000 Head of HR Development, Thomas Cook May 2003 General Manager, Human Resources, Olympus Europa GmbH

currently Olympus Europa SE & Co. KG) Apr. 2008 Managing Director Corporate Division, Olympus

Europa GmbH
Executive Managing Director, Olympus Europa SE & Co. KG

Managing Director Consumer Business, Olympus Europa SE & Co. KG

Apr. 2017 Corporate Officer, Olympus Corporation Apr. 2019 Chief Administrative Officer (CAO), Olympus Corporation Supervisory Board (Chairperson), Olympus Europa

Holdina SE Jun. 2019 Director, Olympus Corporation (present)

Executive Officer and Chief Administrative Officer

(CAO), Olympus Corporation
Chief Strategy Officer (CSO), Olympus Corporation
ESG Officer, Olympus Corporation

Director, Olympus (China) Co., Ltd.
Representative Executive Officer, President and Apr. 2023 Chief Executive Officer (CEO), Olympus Corporation

> Chairperson of the Board, Olympus Corporation of the Americas (present)



Director

Toshihiko Okubo

(Date of birth: June 1, 1960)

Feb. 1991 Joined Olympus Corporation
Jul. 2005 President and Chief Executive Officer (CEO), Olympus NDT Corporation General Division Manager of the Life & Industrial

Systems, Olympus Corporation

Jun. 2013 Chairperson, Olympus NDT Corporation

Apr. 2014 Corporate Officer, Olympus Corporation

Apr. 2015 Division Manager of the Scientific Solutions Business Strategy Division, Olympus Corporation Apr. 2016 Head of the Scientific Solutions Business Unit.

Olympus Corporation Apr. 2019 Senior Vice President of New Business Development.

Olympus Corporation

Apr. 2021 Senior Vice President of Corporate Planning, Olympus Corporation

Apr. 2022 Deputy Chief Strategy Officer, Olympus Corporation Apr. 2023 Assistant to Chief Strategy Officer, Olympus

Corporation

May 2023 Office of Audit Committee, Olympus Corporation Jun 2023 Director, Olympus Corporation (present)